

KITTITAS COUNTY PUBLIC HOSPITAL DISTRICT No. 1
BOARD OF COMMISSIONERS' REGULAR MEETING
KVH Conference Room A & B - 5:00 p.m.

January 24, 2019
Amended Supplemental

- 1. Call Regular Meeting to Order**
- 2. Approval of Agenda ****
(Items to be pulled from the Consent Agenda) (1-2)
- 3. Consent Agenda ****
 - a. Minutes of Board Meetings: January 3, 2019 (3-5)
 - b. Approval of Checks (6)
 - c. Report: Foundation (7)
 - d. Minutes: Finance Committee (8-9)
- 4. Presentations:**
 - a. Scott Olander, Chief Financial Officer: Budget Presentation
- 5. Public Comment and Announcements**
- 6. Reports and Dashboards**
 - a. Quality – Mande Olsen, Director of Quality Improvement (10-12)
 - a. Chief Executive Officer – Julie Petersen (13-14)
 - i. 2018 KVH Business Plan: 4th Quarter Report (15-36)
 - b. Medical Staff
 - i. Chief of Staff, Timothy O'Brien MD
 1. Medical Executive Committee Recommendations for
Appointment and Re-Appointment ** (37)
 - ii. Chief Medical Officer, Kevin Martin MD (38)
 - c. Finance – Chief Financial Officer - Scott Olander
 - i. Operations Report (39-45)
 - ii. Finance Committee Report – Commissioner Liahna Armstrong
 1. Resolution No. 19-03 Surplus Property ** (46-53)
 2. Board's Departmental Budget (54)
 3. Approval of 2019 Budget **
 - e. Operations (55-58)
 - i. Vicky Machorro, Chief Nursing Officer
 - ii. Rhonda Holden, Chief Ancillary Officer
 - iii. Carrie Barr, Chief of Clinic Operations
 - f. Community Relations Report – Michele Wurl, Director of Communications (59)



KITTITAS COUNTY PUBLIC HOSPITAL DISTRICT No. 1
BOARD OF COMMISSIONERS' REGULAR MEETING
KVH Conference Room A & B - 5:00 p.m.

& Marketing

7. Education and Board Reports

- a. AHA Annual Membership Meeting, April 7-10, 2018, Washington, D.C. **(60-64)**

8. Old Business

9. New Business

- a. Resolution No. 19-01: Terminating the PHD-Interlocal Agreement & Implementing the new WRHC Interlocal Agreement ** **(65-66)**
- b. Resolution No. 19-02 Designating Scott Olander as Treasurer of Kittitas County Public Hospital District No. 1 ** **(67)**
- c. Refresh Strategic Plan

10. Executive Session

- a. Recess into Executive Session, Personnel & Real Estate - RCW 42.30.110 (b)(g)
- b. Convene to Open Session

11. Adjournment

Future Meetings

February 28, 2019, Regular Meeting

March 28, 2019, Regular Meeting

Future Agenda Items



KITTITAS COUNTY PUBLIC HOSPITAL DISTRICT No. 1

BOARD OF COMMISSIONERS' REGULAR MEETING

KVH Conference Room A & B

January 3, 2019

BOARD MEMBERS PRESENT: Matt Altman, Bob Davis, Erica Libenow, Roy Savoian

KVH STAFF PRESENT: Julie Petersen, Libby Allgood, Scott Olander, Mandee Olsen, Rhonda Holden, Carrie Youngblood, Carrie Barr, Dr. Kevin Martin, Michele Wurl, Vicky Machorro, Lisa Potter, Jason Adler

MEDICAL STAFF PRESENT: Dr. Timothy O'Brien

1. At 5:00 p.m., President Matt Altman called the regular meeting to order.

2. **Approval of Agenda:**

ACTION: On motion of Erica Libenow and second of Roy Savoian, the Board members unanimously approved the agenda.

3. **Consent Agenda:**

ACTION: On motion of Erica Libenow and second of Roy Savoian, the Board members unanimously approved the Consent Agenda.

Julie Petersen gave a brief update on the condition of Family Medicine - Cle Elum. Petersen stated that, after the fire alarm went off, a fire sprinkler water pipe in the ceiling burst, causing damage to about a quarter of the building. Carrie Barr said that it would be about one month before all of the damages is repaired. Both Julie and Carrie gave kudos to KVH staff and the Cle Elum Fire Department for their teamwork.

4. **Presentations:**

Mandee Olsen, Quality and Risk Management Director, reviewed the CMS Hospital Compare Preview Report and she stated that their website is intended to help consumers make informed decisions about healthcare organizations. Julie Petersen commented that this report shows that we are improving in areas that we have been working on, so it shows that our efforts are making a difference.

5. **Public Comment/Announcements:**

Commissioner Davis stated he would like to give kudos to the Emergency Department after a recent family encounter. Commissioner Davis stated he was very grateful for how quickly they responded and saved his son's life. Commissioner Libenow echoed his comment after also having a recent family encounter and stated that the staff was wonderful, and she knew she was going into a place that she trusts.

6. **Reports and Dashboards:**

The Board members reviewed the QI dashboards and summary with Mandee Olsen. The Board agreed to move forward with the revised QI dashboard as presented. Olsen presented the 2019 Quality Assessment and Performance Improvement Plans (QAPI), stating that departments really thought

about the services they provide and how those services align with the strategic plan. President Altman stated that this was very much a bottom up approach and a lot of work went into the plans. President Altman stated that the plans have been approved by the Quality Improvement Council and have been forwarded to the Board for approval.

ACTION: On motion of Erica Libenow and second of Roy Savoian, the Board members unanimously approved the 2019 Quality Assessment and Performance Improvement Plan as presented.

The Board members reviewed the CEO report with Julie Petersen. Petersen stated that Robin Read has been hired as the KCHN Executive Director. Petersen stated that the Department of Health (DOH) reviewed plans for Speech and Occupational Therapy and have some additional requirements that did not come up at the time of their walk through. Petersen stated she was asking for an amendment to the spending authority that was approved at the October 25, 2018 Board meeting in the amount of \$195,000 to include the addition of \$65,000 to meet DOH requirements.

ACTION: On motion of Erica Libenow and second of Bob Davis, the Board members unanimously approved the spending authority for the Mountain View Speech and Occupational Therapy increase in amount of \$65,000 for a total of \$260,000.

Chief of Staff, Dr. Timothy O'Brien presented the MEC's recommendations for initial appointments and reappointments to the Board.

ACTION: On motion of Erica Libenow and second of Roy Savoian, the Board members unanimously approved the initial appointments for Dr. Vanessa Wright, Dr. Thomas Ellingson, Dr. Courtney Carter, Dr. Kent Hall, Dr. Anjali Roy and Dr. Teppe Popovich and reappointments for Dr. Robert Ortiz, Dr. Thomas Mirich, Dr. Richard Vaughan, Dr. William Glenski and Dr. Byron Haney as recommended by the Medical Executive Committee.

The Board members reviewed the Chief Medical Officer report with Dr. Kevin Martin.

Libby Allgood reported on financial performance for November. She stated that significant progress was made and we are continuing to reduce the Accounts Receivable (AR) days. Roy Savoian reported that the Finance Committee met, and they continue to look at ways to bring down the AR days.

The Board members reviewed the operations report with Rhonda Holden, Carrie Barr, and Vicky Machorro.

The Board members reviewed the Community Relations report with Michele Wurl.

7. **Education and Board Reports:**

None

8. **Old Business:**

None

9. **New Business:**

Julie Petersen stated that the Teamsters has tentatively ratified the three-year contract. She explained which groups of employees are represented by the Teamsters.

ACTION: On motion of Erica Libenow and second of Bob Davis, the Board members unanimously approved the Teamsters three-year agreement.

10. Executive Session:

At 6:45 p.m., President Altman announced that there would be a 10-minute recess followed by a 10-minute executive session regarding personnel and real estate. RCW 42.30.110(b)(g). No action was anticipated.

At 7:05 p.m., the meeting was reconvened into open session.

11. Adjournment:

With no further action and business, the meeting was adjourned at 7:05 p.m.

CONCLUSIONS:

1. Motion passed to approve the Board agenda.
2. Motion passed to approve the Consent Agenda.
3. Motion passed approving the Quality Assessment and Performance Improvement Plan.
4. Motion passed approving the spending authority for the Mountain View Speech and Occupational Therapy increase in amount of \$65,000 for a total of \$260,000.
5. Motion passed to approve the initial appointments and reappointments as recommended by the Medical Executive Committee.
6. Motion passed approving the Teamsters three-year agreement.

Respectfully submitted,

Mandy Weed/Erica Libenow
Executive Assistant/Secretary, Board of Commissioners

DATE OF BOARD MEETING: January 24, 2019

ACCOUNTS PAYABLE CHECKS/EFTS TO BE APPROVED:

#1	AP CHECK NUMBERS	<u>249823-250549</u>	NET AMOUNT:	<u>\$5,696,868.63</u>
		SUB-TOTAL:		<u>\$5,696,868.63</u>

PAYROLL CHECKS/EFTS TO BE APPROVED:

#1	PAYROLL CHECK NUMBERS	<u>81298-81310</u>	NET AMOUNT:	<u>\$19,341.39</u>
#2	PAYROLL CHECK NUMBERS	<u>81311-81323</u>	NET AMOUNT:	<u>\$18,159.54</u>
#3	PAYROLL DIRECT DEPOSIT	<u>EFT</u>	NET AMOUNT:	<u>\$1,477,371.41</u>
#4	PAYROLL DIRECT DEPOSIT	<u>EFT</u>	NET AMOUNT:	<u>\$1,109,108.42</u>
		SUB-TOTAL:		<u>\$2,623,980.76</u>

OTHER ELECTRONIC FUNDS TRANSFERS TO BE APPROVED:

#1	2008 UTGO REFUNDING BONDS - PRINCIPAL	NET AMOUNT:	<u>\$1,355,000.00</u>
#2	2008 UTGO REFUNDING BONDS - INTEREST	NET AMOUNT:	<u>\$35,568.75</u>
#3	2018 \$2.9M LTGO REFUNDING BONDS - PRINCIPAL	NET AMOUNT:	<u>\$372,940.00</u>
#4	2018 \$2.9M LTGO REFUNDING BONDS - INTEREST	NET AMOUNT:	<u>\$34,447.46</u>
	SUB-TOTAL:		<u>\$1,797,956.21</u>

TOTAL CHECKS & EFTs: \$8,320,849.39

Prepared by

Sharoll Cummins

Sharoll Cummins
Staff Accountant

THE FOUNDATION AT KVH – Lauren Denton

January 2019

FOUNDATION

Annual Appeal (Ongoing)

Included with your packets is The Foundation Giving Catalogue that was mailed out with the 2018 Annual Appeal. As of 01/15/2019 we have received \$14,900.

Special Events

Mark your calendars for the **16th Magical Evening... A Night of Hope**. The event will be held **April 27, 2019** at the Kittitas Valley Event Center with a semi-formal attire. The gala is in full planning mode with the gala committee seeking sponsorships, event silent auction and pick-your-prize raffle donations. ***Please save the date for you and your guests to enjoy an evening of elegance and philanthropy.*** Tickets will be \$75/each, tables \$600 and premier tables \$1,000. Save the dates have been mailed out. Invitations will follow shortly.

Board Development

The annual board retreat was held 1/10/19 with great discussion on why board members volunteer their time, and how to craft their story and tell about the Foundation for the purpose to guide others to take action with the Foundation. Additionally, we heard from Julie about the healthcare environment and needs of KVH. It was an opportunity to hear from the hospital so the Foundation is informed on how we strategically think about fulfilling our mission to support KVH. Strategic discussion was around what we were passionate about supporting. We look forward to continuing this conversation at our board level and with KVH.

GRANTS

Submitted

- Worked with HR on a South Central Council Workforce matching grant for career development opportunity- Certified Professional Coder Training.

Received

- WA State Health Care Authority – Rural Health Systems Capacity, \$10,000 for enhancing our coding foundation amongst providers and coders which will enable us to be ready for value based payment.

Researching/Work in Progress

- Integrated Care for Kids Model webinar (12/13)- value based care funding (\$16M/7 years pilot program through CMS); funding announcement expected Jan 2019, due April
- Blue Band Initiative & Wellness/Diabetes Education planning for Q1 2019 submissions (funding sources identified that will be through the foundation)

Collaboration & Partnerships

- Continued collaboration with the KCHN on the HRSA grant and Olympic Communities of Health & South King County Opioid Treatment HealthCommons project

**KITTITAS COUNTY PUBLIC HOSPITAL DISTRICT #1
FINANCE COMMITTEE MEETING**

January 22, 2019
Tuesday

Café Conference Room
7:30 A.M.

AGENDA

- **Call to Order**
- **Approval of Agenda**
- **Approval of Minutes: December 28, 2018**
- **December Preliminary Financial Highlights**
- **Surplus Resolution**
- **2019 Budget**
- **Adjourn**

Next Meeting Scheduled: February 26, 2019 (*Tuesday*)

Kittitas Valley Healthcare
Finance Committee Meeting Minutes
December 28, 2018

Members Present: Roy Savoian, Deborah Bezona, Jerry Grebb, Libby Allgood, Scott Olander, Liahana Armstrong (by phone)

Staff Present: Kelli Goodian Delys

The meeting was called to order by Roy Savoian at 7:30am.

Motion was made to approve an amended Agenda and Minutes. Both motions carried.

Scott Olander was introduced and gave a brief history of himself. Each committee member introduced themselves.

Libby Allgood presented a financial overview of November. Inpatient patient days and deliveries were above budget. November inpatient surgery procedures were slightly above budget and more complex than usual. This was reflected in revenue and contributed to the \$232,600 operating income. In addition to the positive statement of revenue of and expenses, cash collections were strong. This reduced hospital AR days by 7 with the month finishing at 105. Financial details were provided in the Chief Financial Officer's Report.

Since the November Finance Committee meeting, an AR plan was presented to the Board of Commissioners. The details of the actions that were put in place were explained. The discussion and education on the entire process of charging through collection continued from the previous meeting. The committee reviewed the graphs of the distribution of accounts receivable by payor and cash receipts-patient accounts.

The committee was updated that the budget for 2019 is a work in process and expenses are being reviewed with each Director, prior to the January 24, 2019 Board of Commissioner's meeting.

The committee was updated that the Medi-Plex Suite C renovations will exceed the original estimate of \$26,000 and the 309 East Mountain View remodel will need an additional \$50,000.

With no further business, the meeting was adjourned at 8:25am.

QUALITY IMPROVEMENT REPORT – Mandee Olsen, BSN RN CPHQ
January 2019

Quality Improvement Dashboard Data Summary – through November 2018

Summary of Areas Meeting Goal or Showing Improvement

- 100% for performance with the sepsis bundle. Even with changes in how orders were placed, we maintained our excellent performance.
- Median time to ECGs was at 6 minutes in November, which is well below the benchmark of 10 minutes.
- For home health medication review, home health has been working with the physical therapists to review medications at the start of care. This has not previously been a task performed by physical therapists, but appears to be appreciated by patients.

Summary of Improvement Opportunities

- The inpatient flu vaccination rate was lower in November than it has been in prior years. Workflows are different in Cerner than they were in Paragon, and not as many proactive notifications/standard orders are provided/placed to staff to remind them of flu vaccination status.
- One patient fall with injury in the month of November.

Patient Stories

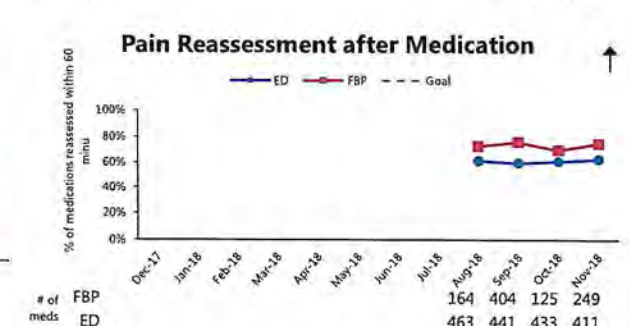
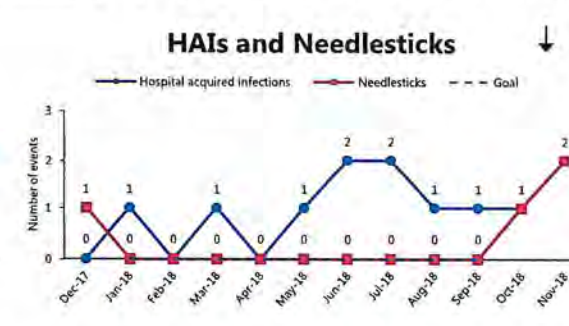
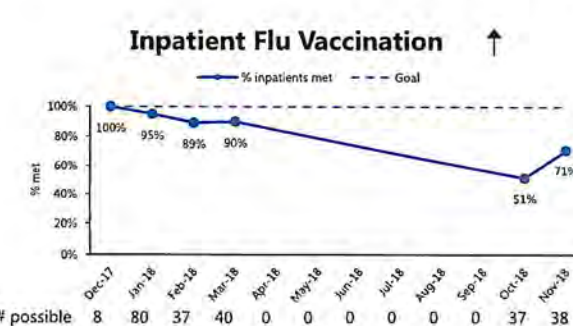
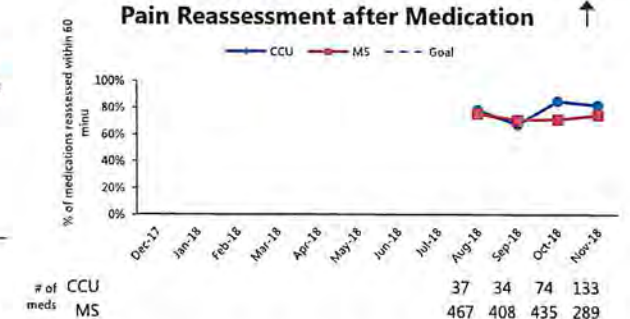
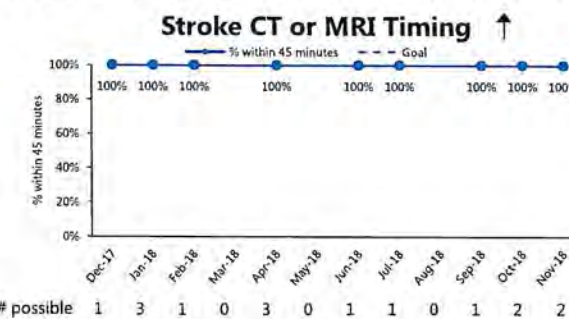
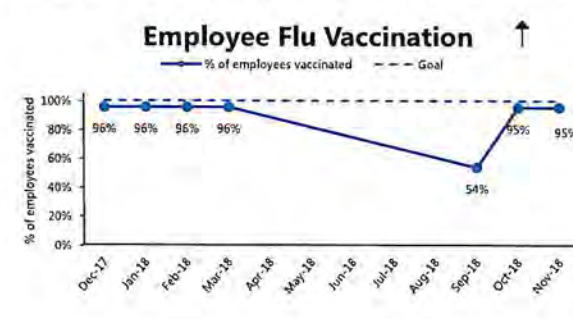
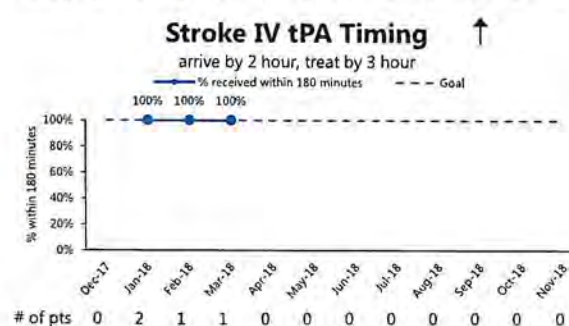
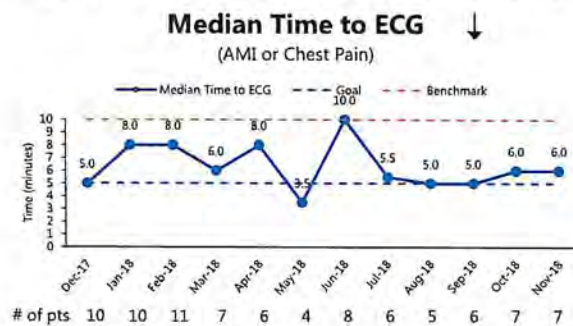
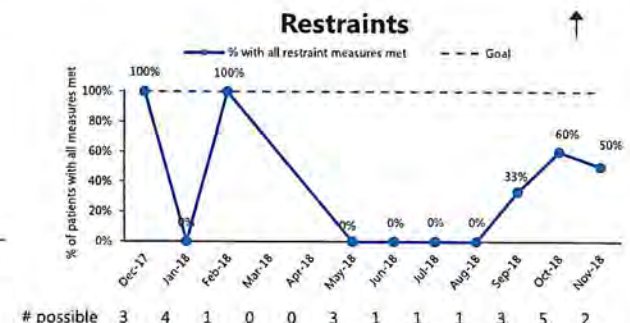
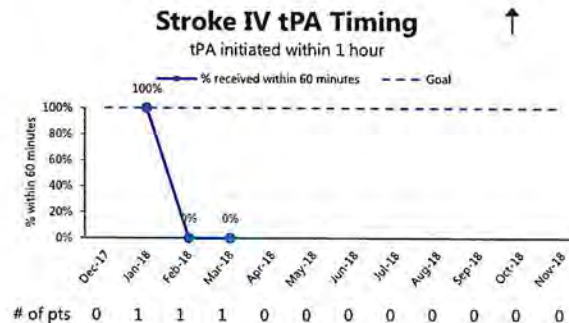
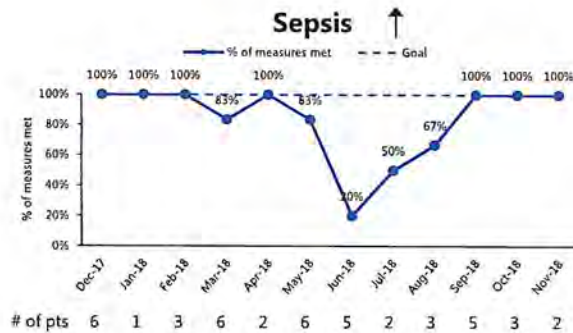
"The purpose of this letter is to let you know about the continued excellent experiences I am having with KVH Internal Medicine as well as the Hospital..."

-Internal Medicine patient complimenting the timeliness, courtesy and superb treatment from Dr. David Jackson, Internal Medicine, Registration and Lab staff

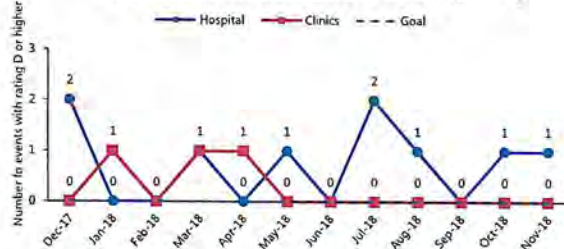
"All of your along the way your staff in the ER made us feel cared for and I knew she was getting the best medical care. I worked at a hospital for 28 years and your staff deserve high praise. I never questioned what they were doing they took good care of her... ...the staff was excellent."

-Mother of ED patient to ED staff and physician, particularly Dr. Peet, John, Rachel, and Molly

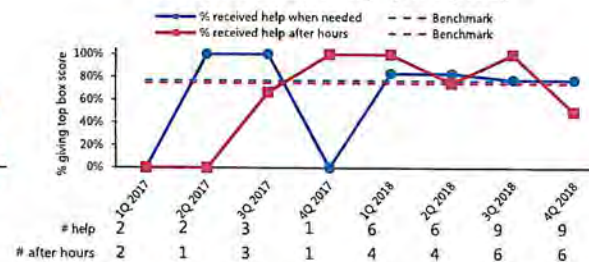
QI Council



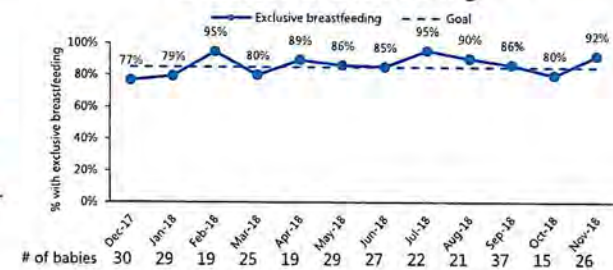
Adverse Medication Events



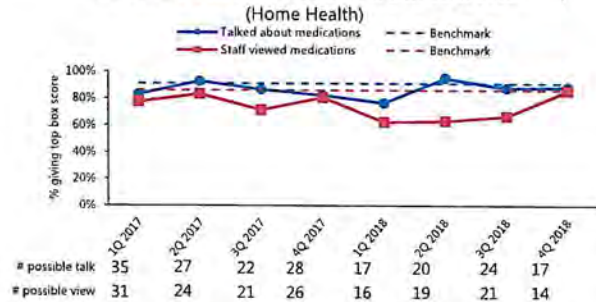
Patient Satisfaction: Timeliness of Help (Hospice)



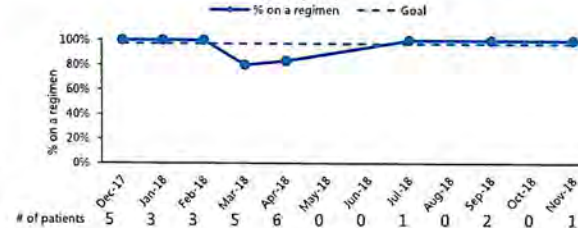
Exclusive Breastfeeding



Patient Satisfaction: Medications (Home Health)



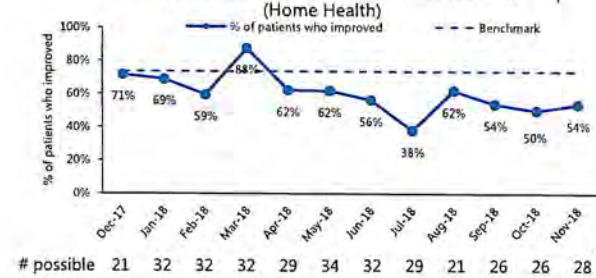
Patients on Opioids Given a Bowel Regimen (Hospice)



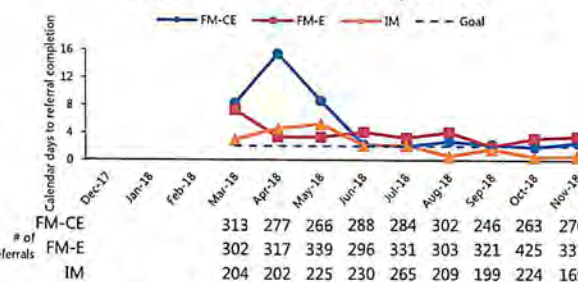
Care and Service Reports



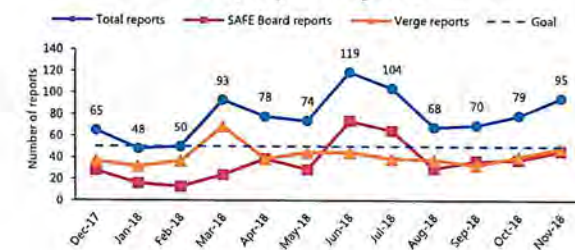
Improvement in Bed Transferring (Home Health)



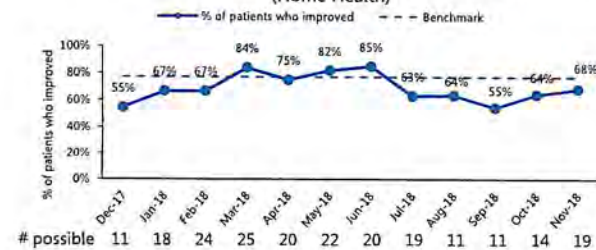
Days to Referral Completion



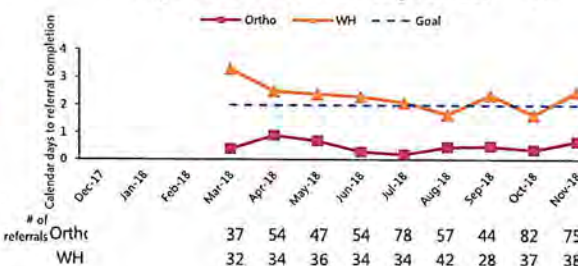
Employee Reports



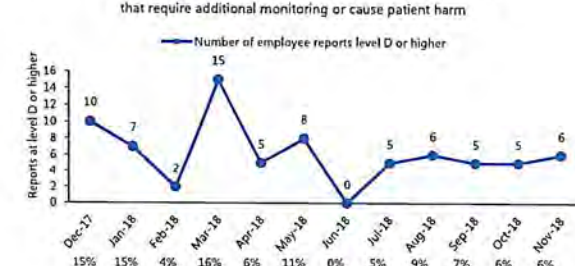
Improvement in Dyspnea with Activity (Home Health)



Days to Referral Completion



Reports of Occurrences that require additional monitoring or cause patient harm



CHIEF EXECUTIVE REPORT – Julie Petersen

January 2019

2019 Operating Budget

It has only been two weeks since the December Board meeting so this is going to be a brief report. Scott, Libby and I have met with each of the senior leaders to review operating budgets. Scott will deliver an overview of the 2019 assumptions and results. Work on the three year capital plan continues.

Financials

Financials are not done as of this writing but there is no denying that the results for December or the year for that matter are not what we want and expect going forward. I anticipate that operations will show a loss for the year driven primarily by deductions from revenue and purchased services. We had billed this as a year to invest in operations but it is still difficult to publish a negative operating statement. Scott is working through the details as we speak.

Health Care Authority

The HealthCare Authority is moving forward with draft language to authorize their multi payer plan (global payment). The Collaborative has responded by identifying a short list of issues as only examples of what is wrong with the draft. WSHA has chosen to ignore the proposed language altogether and is prepared to submit their own draft. Overtime the Health Care Authority's analysis and proposal has become less ambitious and far less creative. Participation remains voluntary and it still requires a waiver from CMS.

Foundation

Scott and I both participated in the Foundation's planning retreat. We will be proposing a number of programs to the Foundation for possible funding. Supporting programs rather than purchasing equipment would be a shift in the manner in which the Foundation supports the hospital.

HR Dashboard															
Measurement		18-Dec	18-Nov	18-Oct	18-Sep	18-Aug	18-Jul	18-Jun	18-May	18-Apr	18-Mar	18-Feb	18-Jan	17-Dec	
Employee Population	Available workforce	Rolling 12 Variance													
	Full-time	18	368	366	365	361	350	351	345	353	351	350	347	353	350
	Part-time	-5	135	130	133	135	134	134	139	139	139	137	140	140	140
	Per Diem	18	103	104	100	97	95	92	90	91	91	92	90	85	85
	Total Employees	31	606	600	598	593	579	577	574	583	581	579	577	578	575
Turnover	Quality of recruitment and retention	Rolling 12 Total													
	Voluntary (excludes pd terms, includes reduction of FTE to pd)	123	12	7	9	4	17	8	16	8	8	10	10	6	8
	Involuntary (excludes pd terms)	16	2	2	1	2	0	1	1	0	1	1	2	2	1
	Overall Percentage (excludes pd terms, includes reduction of FTE to pd)	23.80%	2.31%	1.50%	1.67%	1.01%	2.94%	1.56%	2.96%	1.37%	1.55%	1.90%	2.08%	1.38%	1.57%
	Total All Employees Separated	147	10	7	13	7	17	13	16	12	8	11	12	10	11
General Recruitment	Efficiency of sourcing, selecting and placing talent	Rolling 12 Total													
	Open Postings	219	17	12	14	15	37	13	14	14	13	23	14	19	14
	Unique Applications Received	2102	174	179	242	248	224	192	133	135	137	169	80	111	78
	Employees Hired	177	7	16	18	21	16	18	7	14	11	13	14	12	10
	Time to Fill (Median)	-	38.5	43.5	45	45	44	45.5	37	44	49	44	45.5	43.5	24
	Time to Fill (Average)	44.29	41.77	43.00	45.65	47.0	45.10	46.74	48.40	48.53	51.00	41.89	49.7	34	33
Provider Recruitment	Efficiency of sourcing, selecting and placing talent	Rolling 12 Total													
	Open Postings	40	3	5	4	6	7	10	0	0	1	1	0	2	1
	Open Slots	30	3	5	4	6	7	0	0	0	1	1	0	2	1
	Unique Applications Received	45	1	1	3	5	5	7	1	7	0	0	2	9	4
	Candidates Interviewed	27	1	2	6	2	0	4	2	4	2	1	0	2	1
	Employees Hired	15	1	2	0	1	2	2	0	1	2	1	1	2	0
	Time to Fill (Average)	255	238	210	132	132	645	367	151	151	377	336	106	194.5	278
Benefits	Financial impact of adding talent	Rolling 12 Total													
	Workers Comp Claims	45	1	3	3	3	4	0	4	1	4	6	4	9	3
	Time Loss Days	425	62	30	9	19	13	28	59	76	34	27	4	33	31
	Employee Population on Medical Benefits (Average)	66.4%	65.2%	66.0%	65.7%	65.4%	66.0%	66.7%	66.7%	66.2%	67.1%	66.0%	67.2%	67.0%	68.3%
	Total cost in benefits per FTE - welfare (Average)	-	\$ 876.60	\$ 972.83	\$ 881.21	\$ 875.65	\$ 847.32	\$ 803.07	\$ 886.24	\$ 876.48	\$ 890.63	\$ 1,044.44	\$ 880.85	-	-
	Total cost in benefits per FTE - total (Average)	-	\$ 2,061.65	\$ 1,884.46	\$ 1,665.97	\$ 1,768.48	\$ 1,822.56	\$ 1,407.69	\$ 1,856.06	\$ 1,997.11	\$ 1,805.07	\$ 1,961.73	\$ 1,877.45	-	-
Evaluations	Providing timely feedback to employee	Total Percentage													
	Percentage of employees with completed annual evaluation	87.7%	87.7%	90.0%	83.1%	84.3%	86.6%	89.2%	92.8%	92.8%	86.5%	87.2%	86.7%	89.9%	90.8%



2018 KVH BUSINESS PLAN

Report to the Board

4th Quarter Report

	2018 Q1	2018 Q2	2018 Q3	2018 Q4
Strategy 1 - Recruit and retain physicians and advance practice clinicians	Rewrite/redesign CMO role Provider Comp Committee	Annual Provider Appreciation Night		General Community Surveys Provider Mentor Program
Strategy 2 - Design care models and processes to meet patient needs		Implement patient portal Review Care Team work from Medical Office Building (MOB) - this will assist in the design of The MAC	Create Patient Centered Medical Home (PCMH Plan)/Prepare for ACO enrollment	Patient Service Representative (PSR) SW Review Swing Bed service line Create Behavioral Health Plan for patient access (PCMH) . This would be better defined by the requirements of ACO and kick off is on target for January 29th.
Strategy 3 - Develop a clinic facilities improvement plan		Medical staff plan - reviewed with Board	309 Annex move Radio hill completion Engage Architect for clinic space planning in MAC, IM and old FME Firm up clinic space planning. Develop preliminary design documents	Women's Health completion MAC building plan submitted Create bid documents and execute bidding process Gain Board approval
Strategy 4 - Promote a culture where patients come first in all we do	Roll out the patient satisfaction data. Educate staff on the expectations of patients. Each department to select 1 data point to improve.	Re-introduce the Code of Excellence to all departments and clinics. (1/quarter) "Treat each other as equals and as you want to be treated"	Code of Excellence #2 "Come to work with a positive attitude and a smile"	Institute a process for real-time feedback from patients (clinics or ancillary).

2019 Q1

2019 Q2

2019 Q3

2019 Q4

Strategy 1 - Recruit and retain physicians and advance practice clinicians		Annual Provider Appreciation Night KVH Resource List for Providers	Medical Community Surveys	
Strategy 2 - Design care models and processes to meet patient needs	PCMH -Implement a standard triage system Implement a swing bed program on MS.	MOB Work-MA SW Referral process improvement (faster & more efficient)	MOB Work -Scribe SW	PCMH - Implement chronic care mgmt for identified diagnosis
Strategy 3 - Develop a clinic facilities improvement plan	Available space in MAC building underway			
Strategy 4 - Promote a culture where patients come first in all we do	Report out patient satisfaction data, including department specific measures. Re-introduce Code of Excellence: Verify the facts - make no assumptions.	Re-introduce the Code of Excellence to all departments and clinics. (1/quarter)	Begin work on how to introduce KVH resources to new residents in Kittitas County. Reach out to the Chamber, Rotary, Real estate market to target new residents.	Provide staff with a list of resources KVH offers and how to contact and point the patient to the right place (collaborate with marketing and IT)

2020 Q1

2020 Q2

2020 Q3

2020 Q4

Strategy 1 - Recruit and retain physicians and advance practice clinicians		Annual Provider Appreciation Night	Medical Community Surveys	
Strategy 2 - Design care models and processes to meet patient needs		Implement KVH App	PCMH - Review & determine next chronic care item	
Strategy 3 - Develop a clinic facilities improvement plan				
Strategy 4 - Promote a culture where patients come first in all we do	Roll out the patient satisfaction data. Educate staff on the expectations of patients. Each department to select 1 data point to improve.	Re-introduce the Code of Excellence to all departments and clinics. (1/quarter)	Develop new/revised hiring process and standards for specific work groups (physicians/ WSNA/Teamsters and Non contract) Collaborate with HR, PCS, clinics.	

Access Quarter 4 2018 Deliverables

Report to the Board – January 2019

Strategy 1 – Recruit and retain physicians and advanced practice clinicians.

Provider Compensation Committee – Status, Work in progress. Ongoing discussions with the initial kick off team. A consultant has been secured and initial discussions of committee purpose and process has been discussed.

General Community Survey - Status, Pending. Discussed the medical staff plan at the June Board retreat. Partnerships and future specialties were also reviewed and discussed. Currently, in conversation with a number of specialty providers regarding in-person/telemedicine services.

Provider Mentor Program - Status, Work in progress. A meeting is scheduled to discuss this program further and begin the development of this mentorship. In the meantime, Carrie Barr and Lulu Rost met with 2 of the new providers at their 30 day mark. This meeting was to discuss overall key retention areas. Categories such as schedules, MA expectations, productivity expectations, housing, community connections, resources available for them and/or patient, etc. These are regular meetings now scheduled with each new provider.

Strategy 2 – Design care models and processes to meet patient needs.

Behavioral Health Plan – Status, Work in progress. Currently, there is a business plan review of what the potential Tele-Psych opportunities would be available for the community.

Patient Service Representative (PSR)- Standard Work – Status, Work in progress. Several manuals of standard work have been created and a team is being brought together to align the work. The managers are also in progress of creating an onboarding process of all new PSR's to incorporate essential job knowledge (particularly around billing) as well as some basic customer service expectations.

Patient Centered Medical Home (PCMH) – Status, Work in progress. This work will be ongoing for the rest of 2019. The ACO and GCACH will assist in aligning our strategic goals and metrics with the goals of PCMH.

Swing Bed Service Line: The discussion and implementation of a "swing bed program is underway. This would allow some of our patients to have an additional option for extended short term care.

Strategy 3 – Develop a clinic facilities improvement plan.

Radio Hill Annex – Status, Completed.

309 Mountain View – Status, Work in progress. Design complete for OT and Speech occupancy. Reviewing additional opportunities for that space for expanded services.

Mediplex (Dr. Wells space) – Status, Work in progress. Cleaned space and painted. Needs additional work to be a useable space. New lights are installed as well as hot water circulation pump. The walls have been prepped for painting but the project is on hold awaiting requested changes by prospective tenants.

Women's Health to the MAC – Status, Completed.

Building plan for MAC building – Status, Work in progress. Engage architect for clinic space planning. Develop preliminary design documents. Obtain construction estimate from architect team and fee proposal. FME space has moved from predesign to schematic design which adds detail and dimensions to all rooms. The other clinic spaces in the building is now in predesign.

Strategy 4 – Promote a culture where patients come first in all we do.

Patient satisfaction – Status: Complete and on-going. Directors were oriented to Press Ganey, our new vender for Patient Satisfaction data. Clinical areas selected an element of the survey to work on with the department staff. These are reported monthly. Continue to work on the results that each department receives. Some of these measures are reported on the Quality dashboard. We would ask that the concept of developing a "real time" customer feedback process be placed on hold as we explore the functionality of Press Ganey.

Reintroduce the Code of Excellence to all departments and clinics – Status: ongoing. 4th qtr concept was "appreciate that others are busy by asking; do you have the time. Marketing has done a great job of demonstrating the concept through the Intranet and screen savers by selecting staff who exhibit the behavior. Staff is identified by their peers and directors.

Institute a process for real-time feedback from patients (clinics or ancillary). – Status: Work in Progress. Would like to place this project on hold until we get a better understanding of Press Ganey and the capabilities we may have with that system.

Community Engagement

	2018 Q1	2018 Q2	2018 Q3	2018 Q4
Strategy 1 - Promote personal health and well-being in the community		CHA Assessment Presentation (June)		Release the 2019 community engagement health calendar as tied to CHA/CHIP
			Report out internal community health training needs as tied to CHA/CHIP (July) Start discussions with Board on Tobacco free campus implementation - Board determines next steps Report out to HD2 on CHA/CHIP & KVH Strategy & discuss U.C. needs (Sept)	
Strategy 2 - Build community trust and transparency	Report results of TinyPulse roll-out (starting 01-10-18; 1 question every other week)		Report out of Tiny Pulse results; Evaluate need for NBRI (to be deployed in Q4)	
	Retreat with HD1 and HD2 boards, along with Administration (Jan)		1st Annual Board & bargaining unit mtg.	
		Patient Family Advisory Council (PFAC) workplan to the Board Clinics & PT go live with Healthstream patient satisfaction survey		9 month assessment of PFAC (Dec) Healthstream report out (ties with A2 - realtime feedback from pts)
Strategy 3 - Be a strong community partner (This is our committed strategy in the WSHA #123 equity pledge)				Start discussions on the presentation of quality and cost data to the public
		Assesment of KVH's current presence in community	Results of "Presence" assesment	Plan to address results of "presence" assessment Present revised work plan to reflect areas in the community KVH should be partnering with and how we intend to do so. (using CHA/CHIP as a guiding force)
		A report out of current KVH student program - done in October 2018		
			Identify our WSHA #123Equity goal for the Board	
21		WSHA #123Equity survey completed (Mar) WSHA did not deploy	2nd WSHA #123Equity survey completed (Sep) -WSHA did not deploy	

Community Engagement

	2019 Q1	2019 Q2	2019 Q3	2019 Q4
Strategy 1 - Promote personal health and well-being in the community	KVH Health and Wellness survey - including feelings on Tobacco Free Campus	Implementation of Tobacco Free Campus Report results of Health & Wellness survey	Start PDCA of activities (July) Refresh strategy with HD1 Board (Sept) Refresh strategy with HD2 Board (Sept)	Present refreshed calendar based on assessment (ties to A2 - Chronic Care plan) If the board decides to proceed with Tobacco Free Campus, recommendation is to move implementation to Q4 2019
Strategy 2 - Build community trust and transparency	Quarterly report of actionable suggestions from Tiny Pulse (HR QAPI) Research feasibility of accreditation of hospital by DNV or The Joint Commission and certification of specialty programs (Acute Stroke Ready and Sepsis) Launch of first PFAC Hospital Survey on Patient safety culture (HSOPS) report out (1yr post go live) Publication of quality and cost data to the public (9/20/18 - moved from Q2 '19 - completed 12/28)	Quarterly report of actionable suggestions from Tiny Pulse (HR QAPI) Healthstream report out (ties with A2 - realtime feedback from pts) Report out on any data display improvements we can make for the public.	Start PDCA of employee survey (July); Refresh strategy with Board (Sept) Quarterly report of actionable suggestions from Tiny Pulse (HR QAPI) 1st Annual Board & bargaining unit mtg. Launch of first PFAC Hospital Survey on Patient safety culture (HSOPS) report out (1yr post go live)	Quarterly report of actionable suggestions from Tiny Pulse (HR QAPI) PDCA of PFAC (Oct) ; Refresh w/ Board (Dec) Review of cost & quality data presentation on KVH website (added Jan '2019)
Strategy 3 - Be a strong community partner (This is our committed strategy in the WSHA #123 equity pledge)	Report out of community partnerships and opportunities for KVH wellness relationships. Report out of community partnerships and opportunities for KVH in professional relationships. Report out of KVH and Ellensburg High School ongoing relationship for student activities and learning opportunities at KVH	Schedule of regular meetings with identified community partners	A report out of success in addressing "presence" assessment Methodology outlined for forecasting educational trends First summer internship for Kittitas County highschool student	Employee volunteer program approval from board (EVP)

Community Engagement

	2020 Q1	2020 Q2	2020 Q3	2020 Q4
Strategy 1 - Promote personal health and well-being in the community			Start PDCA of activities (July) Refresh strategy with HD1 Board (Sept) Refresh strategy with HD2 Board (Sept)	Present refreshed calendar based on assessment (ties to A2 - Chronic Care plan)
Strategy 2 - Build community trust and transparency	Quarterly report of actionable suggestions from Tiny Pulse (HR QAPI)	Quarterly report of actionable suggestions from Tiny Pulse (HR QAPI)	Start PDCA of employee survey (July); Refresh strategy with Board (Sept) Quarterly report of actionable suggestions from Tiny Pulse (HR QAPI) 1st Annual Board & bargaining unit mtg.	Quarterly report of actionable suggestions from Tiny Pulse (HR QAPI) PDCA of Board and shop steward join meetings PDCA of PFAC (Oct) ; Refresh w/ Board (Dec) Review of cost & quality data presentation on KVH website (added Jan '2019)
Strategy 3 - Be a strong community partner (This is our committed strategy in the WSHA #123 equity pledge)	Roll-out of EVP program Present assessment of possible Radio Hill partners (moved from Q4 2018)	Update quality and cost data info as appropriate	Start PDCA of EVP (July); Refresh strategy with Board (Sept) Proactive outreach for students program Submission of WSHA#123 Equity pledge goal achievement for recognition with AHA	

Community Engagement Quarter 4 2018 Deliverables

Report to the Board – January 2019

Community Engagement Q4 2018 Report:

Strengthening community relationships by building trust and transparency and ensuring KVH is at the center of community conversations around health and wellness.

1. Promote personal health and wellbeing in the community.

2019 KVH in the Community Engagement calendar-

To compile the 2019 KVH in the Community calendar we compiled information gathered from 2018 events, surveys received from community providers and information received in the Community Health Needs Assessment. We are currently working on the following events:

- Hello FISH – in partnership with the FISH food bank – starting in January
- Maximizing Medicare benefits – in partnership with SHIBA – February
- Billy McLaughlin’s “Shattering Obstacles” series – in partnership with Central Washington Disabilities Resources - March
- Provider Appreciation Dinner – March 27
- 2nd Annual Evidence Based Medicine Workshop – March 28-29
- Speech/OT relocation open house – late March/early April
- Autism Awareness/Resources – April
- Medical Arts Center open house - June
- 3rd grade tours – Ellensburg & Kittitas school districts - May
- Aging in Place – in partnership with the Daily Record & other local entities - May
- Back to school health event – aiming for an event in Ellensburg and Cle Elum - July
- Farmer’s Market – Ellensburg - summer
- Level 1 Swim class – Ellensburg – throughout the year

2. Build community transparency and trust.

Patient Family Advisory Council (PFAC) work plan to the board

9 month assessment of PFAC – After the approval of the work plan to the board, KVH brought on our first Patient and Family Advisor (PFA) in April 2018. Judy was taken through an orientation process, and her ongoing function is to serve as a member of QI Council. In June and July 2018, the PFAC Steering Committee convened to determine next steps in development of PFAs and a PFAC. Although, recruitment and committee development stalled in the fall

related difficulty in recruiting PFAs and to the proposal of a Patient Experience Liaison position, Judy continued not only in her role to QI Council, but also giving feedback to two rural health clinic evaluations. Additionally, two patients participated in other process improvement work related to Workplace Health and total joint replacement workflows. As we move into 2019, work in the end of 2018 has inspired us to consider a different approach to PFAC (see proposed changes below).

Healthstream report

We had anticipated having all our patients surveyed for satisfaction by Healthstream in April 2018, and as such having 6 months of data to share in 4th quarter 2019. We transitioned the clinics from SurveyVitals to Healthstream in April, only to learn that Healthstream would be acquired by Press Ganey, affording us the platform most organizations use for patient satisfaction surveying. The remainder of 2018 was therefore spent preparing for and transitioning all patient satisfaction surveys besides Home Health and Hospice to Press Ganey. This included the creation of a new data file in our new EHR, data validation, training to leaders and evaluation of the data and system. We have since learned about additional data needs and challenges within Press Ganey that we continue to work through. Nonetheless, we will be excited to share some of this new data with the board in April 2019 (see proposed change below).

Presenting cost and quality data to the public-

In compliance with the CMS ruling, KVH posted its charge master on our website on December 28, 2018. The information in this report will be reviewed and updated on the website as necessary at least annually. Now that we have posted the report, we will be reviewing the usability of the data that is currently available to our patients and will report back in Q2 2019 as to any improvements we can make.

3. Be a strong community partner.

Community Presence – completion of the staff survey was reported out in Q3. Moving forward, we will be looking into which areas and/or community entities are asking for KVH partnership in a) Community or employee wellness, b) Professional services and c) Student development.

The results of which will be reported out as a deliverable in Q1, 2019. We will also be looking for opportunities within these partnerships to enhance wellness opportunities for KVH staff in an effort to build partnerships and expand wellness.

#1234Equity – KVH continues to participate in the WSHA cohort learning group and will participate in up-coming monthly calls. AHA has expanded their efforts in sharing experiences by allowing pledging organizations to share their efforts to achieve goals, any actions that have been taken, challenges, results and helpful lessons learned. KVH will be sharing our efforts to date with AHA to meet the pledged goal of; Improve and strengthen community partnerships.

Proposed changes to upcoming deliverables:

Tobacco Free Campus discussion – this was intended to be implemented Q2, 2019 and has not progressed for this to come to fruition. We propose to extend this deliverable to a yet to be determined date and replace the next deliverable under this initiative to the end of Q1, 2019. In Q1, 2019, we will be deploying an all staff survey to gain the threshold for a tobacco free campus as well as a number of questions around general wellness questions.

Build Community Trust and Transparency – Move PFAC launch to 3rd Quarter 2019

Build Community Trust and Transparency – Move HSOPS to 3rd Quarter 2019

Build Community Trust and Transparency – Move Healthstream (now Press Ganey) report out to April 2019

Community Presence – Q1, 2019, report out of community partnerships and opportunities for KVH wellness relationships.

Community Presence – Q1, 2019, report out of community partnerships and opportunities for KVH in professional relationships.

Community Presence – Q1, 2019, report out of KVH and Ellensburg High School ongoing relationship for student activities and learning opportunities at KVH in preparation for the Q3, 2019 report out of the first summer internship.

Build community transparency and trust- Q1,2019 research feasibility of accreditation of hospital by DNV or The Joint Commission and certification of specialty programs (Acute Stroke Ready and Sepsis).

Partnerships and Collaborations

	2018 Q1	2018 Q2	2018 Q3	2018 Q4
Strategy 1 - Support and develop a cohesive medical community	<p>Create medical staff leadership succession plans; review at Board Retreat in March 3, 2018</p> <p>Annual provider recognition banquet March 28, 2018</p> <p>Link to A1</p>	<p>Review medical staff plan at Board Retreat in Chelan</p> <p>Hold annual Evidence-based medicine conference-education</p>	<p>Report to Board participation in M&M</p>	<p>Medical staff leadership report out learnings from national conference</p> <p>CMO report to Board on relationship with KCMS</p>
Strategy 2 - Invest in the well-being, development, and training of KVH employees	<p>Activities in progress:</p> <ul style="list-style-type: none"> -MA program -\$20K in nursing education funds 		<p>Report to Board on evaluation of hard-to-fill positions</p>	<p>Report to Board on identified specialty training needs to support ongoing and new services</p> <p>Celebrate MA program</p> <p>Attend employee holiday celebrations</p>
Strategy 3 - Seek collaborative relationships to expand/improve service offerings and keep care local	<p>Report to Board on NW PT venture Feb & Mar 2018</p> <p>Report to Board on CWU Collaborations March 2018</p> <p>Report to Board on Rehab Visions</p>	<p>Identify services to be contracted by referral and/or to be provided by KVH</p> <p>Obtain Board approval on Medical Staff recommended services and partnerships; including partnerships in MAC</p>		<p>Report to Board highest priority services for go/no-go decision proforma (high level)</p> <p>Report to Board ongoing per service specific (see future targets)</p> <p>Report to Board on current partnerships and new services HD2 initiatives (NW & CE PT, Swedish)</p>
Strategy 4 - Enhance relationships with strategic partners (HD2 and Foundation)	<p>Board Retreat with HD1 and HD2 Commissioner(s) March 3, 2018 (HD 2 did not attend due to change in topics)</p>	<p>Support Foundation by attending Gala, April 28, 2018</p> <p>Continue HD1/HD2 liason program meetings</p> <p>Foundation retreat w/ CEO and board member</p>	<p>Board considers appointing a Foundation Board member on a KVH Board-approved committee</p> <p>Report to Board on activities to increase staff awareness of Foundation</p>	<p>Annual refresh of strategic goals of HD1, HD2 and Foundation Moved to 1Q2019</p> <p>Social event with HD1/HD2/Foundation Boards</p>

Partnerships and Collaborations

2019 Q1			2019 Q2		2019 Q3		2019 Q4	
Strategy 1 - Support and develop a cohesive medical community	Refresh Medical Staff Leadership Plan in exec. session (personnel)	Hold annual Evidence-based medicine conference education	Annual provider recognition banquet Link to A1				Sponsor Medical Society meeting annually	
	Deploy strategies for hard to fill positions	Internal assessment re: hard to fill positions	Create strategies for hard to fill positions "Grow your own" MA program formal report		Annual graduation recognition (incl. MA, imaging techs, RNs, etc.)	Deploy strategies for hard to fill positions	Report to Board evaluation of "grow your own" development programs	Attend employee recognition banquet!
Strategy 3 - Seek collaborative relationships to expand/improve service offerings and keep care local			Obtain board approval from board for service implementation: -construction cost -facility -plan review-	Derm 9 month Review	Review services and partnerships in MAC (VMM, ONW, other) and report to Board move to 2020	Wound Care 9 month Review	Report to Board on HD2 initiatives (NW & CE PT, Swedish)	WH move 9 month Review Go Live with identified services Annual Report to Board on partnerships and new services Medical Staff priority review/evaluation of services (every 6 months)
Strategy 4 - Enhance relationships with strategic partners (HD2 and Foundation)	Annual refresh of strategic goals of HD1, HD2 and Foundation		Support Foundation by attending Gala				Annual refresh of strategic goals of HD1, HD2 and Foundation Recruit 2-3 providers to serve on Foundation Board	

Partnerships and Collaborations

	2020 Q1	2020 Q2	2020 Q3	2020 Q4
Strategy 1 - Support and develop a cohesive medical community	Refresh Medical Staff Leadership Plan in exec. session (personnel) Annual provider recognition banquet Link to A1	Hold annual Evidence-based medicine conference education		
Strategy 2 - Invest in the well-being, development, and training of KVH employees		Review services and partnerships in MAC (VMM, ONW, other) and report to Board	Annual graduation recognition Report to Board evaluation of "grow your own" development programs	Attend employee recognition banquet!
Strategy 3 - Seek collaborative relationships to expand/improve service offerings and keep care local	Radiology Services 9 month Review	Report to Board on evaluation of new services and processes Report to Board on Medical Staff priority review/evaluation of services (every 6 months)	Review services and partnerships in MAC (VMM, ONW, other) and report to Board Report to Board on HD2 initiatives (NW & CE PT, Swedish)	Annual Report to Board on partnerships and new services Medical Staff priority review/evaluation of services (every 6 months)
Strategy 4 - Enhance relationships with strategic partners (HD2 and Foundation)	Annual refresh of strategic goals of HD1, HD2 and Foundation	Support Foundation by attending Gala		

Partnerships & Collaboration Quarter 4 2018 Deliverables

Report to the Board – January 2019

- **Strategy 1-Support & develop a cohesive medical community**

Dr. Martin reported to the Board about the CEO/CMO summit in November, which dealt primarily on Physician Burnout. Kittitas Valley Healthcare will be sponsoring the next Kittitas County Medical Society meeting and Dr. Martin will be the featured speaker-members of the Board have been invited to attend. Planning is proceeding for the Evidence Based Medicine workshop which will be held March 29 and 30.

- **Strategy 2-Invest in the wellbeing, development and training of KVH employees**

Collaboration between directors and organizational strategy identified the following areas of specialty training:

- Pediatrics and Neonatal Nursing - partnering with Seattle Children's KVH was able to gain access to virtual learning opportunities and in person seminars to assist in the transition of Ellensburg Pediatrics joining KVH.
- Wound Care Symposium – Prior to "go-live" of the wound care service line, a two-day symposium on advanced wound care practices was conducted at KVH and opened to all nursing and provider staff in the medical community. Topics ranging from billing and documentation to clinical management and treatment of advanced wounds received in-depth coverage. This training was free to all medical community members, and there were even practitioners from a new clinic in Yakima that traveled to KVH for the opportunity to receive this comprehensive training.
- Life Flight – Life Flight is now the transport team for all newborns going to Virginia Mason Memorial and has provided training for newborn stabilization to any facility they partner with. KVH opened this training up to community practitioners as well as KVH staff working in Family Birthing Place. The training was invaluable to staff who attended and will be held again in the future.

Continuing to meet our staff educational needs, the Staff Development Department has worked with the Process Improvement team to develop a Current and Future State Map with our "Kaizen" or improvement events identified for work in 2019.

The improvement areas the department identified were:

- New Hire Process – reducing time, cost, complexity and handoffs to better enhance the employee experience.
- Continuing Education – defining education and certification records. Create "one record" of education for employees. Also to rebuild our existing learning management software (LMS) to optimize and reduce redundant manual data entry.

- Staff Development – engaging the organization in investing in the development of staff within one of three areas: employee driven development, employer driven development and difficult to fill development paths.

Additionally, the Staff Development Department has further enhanced our longstanding relationship with Cascade Training Center (CTC) to take over the administration of our American Heart Association (AHA) and Emergency Nursing Association (ENA) courses in 2019. CTC will continue to utilize our exceptionally talented in-house instructors for ACLS, PALS, BLS, TNCC and ENPC courses. Courses will still take place on campus however in the new Training Room at the Radio Hill Annex. Partnering with CTC allows for Staff Development to work on enhancing current and future offerings such as the Education Fair and Safe Patient Handling and new options such as De-escalation and Mental Health Training.

- **Strategy 3-Seek collaborative relationships to expand/improve service offerings and keep care local**

- We have collaborated with Kittitas County Corrections Center to plan healthcare services for their inmate population. KVH will be part of a medical community collaborative effort to offer these services long term, in a sustainable manner.
- KVH is exploring ways to better serve dialysis patients who are admitted to the floor (inpatient or observation), and who require dialysis services.
- In an effort to bring psychiatry services to the community, partnership opportunities are being explored with other local behavioral health providers.
- Podiatry options are being considered both as a support for wound care services and as a stand-alone specialty service.
- Lisa Potter is working on proformas for Pulmonary Rehab, Swing Bed and Palliative Care.
- Julie Petersen and Kevin Martin have been heavily involved with KCHN. KVH received a federal grant from HRSA Rural Communities Opioid response planning in partnership with KCHN. Examining MAT, emergency care, treatment solutions within KVH, and broader community access. KCHN has hired a director and contracted with the Health Department for expansion of their needle exchange program, overdose training and naloxone distribution. In upper county, CHCW has been looking at educating providers on the cultural stigma associated with opioid use.

- **Strategy 4- Enhance relationships with strategic partners (HD#2 and Foundation)**

Several members of the KVH Admin team, HD1 Board and Foundation Board came together for a year-end social, resulting in strengthening relationships and knowledge of work being done by respective organizations.

Members of Admin are attending the Foundation Board meeting.

Annual distribution to KVH was 50% for Phillips cardiac monitors and 50% fully funded anesthesia machines (the other 50% was funded from the annual gala).

The Solberg Leadership fund is providing for catering for the Rural Rounds.

Foundation Board members are profiled in the main hallway next to the gift shop.

Proposed changes to upcoming deliverables:

Strategy 1:

- *Review the Medical Staff Leadership plan in Executive session in 1Q2019*
- *Move the Annual Provider Recognition Banquet to 2Q2019 and the Evidence-Based Medicine Conference to 1Q2019*
- *Solberg Leadership Funds sponsoring "rural rounds" (Strategy 4?)*
- *2Q2019 transition radiology services to MDIG*

Strategy 2:

- *1Q2019 conduct an Internal assessment and awareness of hard to fill positions*
- *2Q2019 Create strategies to manage hard to fill positions*
- *2Q2019 Formal Program Evaluation of MA program*
- *2Q2019 Medical Staff Compensation Committee- contributing to provider culture of wellness*

Strategy 3:

- *Change timelines for service specific evaluations on the calendar*
- *Add to timeline the collaboration on jail?*
- *1Q2020 Review of New Radiology Services*
- *2Q2019 Review Dermatology Services*
- *3Q2019 Review Wound Care*
- *4Q2019 Review Women's Health Move*
- *4Q2019 Annual report out on services added or not added*

Financial Sustainability

		2018 Q1			2018 Q2			2018 Q3			2018 Q4	
Strategy 1- Maintain positive operating margin and strong cash reserves to maintain access to capital										Develop Indicators/Metrics reflecting true mix of revenue generating activities & financial position	Develop a long range Financial plan reflecting Providers, Capital & Facilities, Strategic Initiatives using 2019 Budget as Baseline	
										Project to Benchmark Charges, Expenses and Productivity (move to 2019 Q2)		
Strategy 2 - Be adaptive and responsive in order to grow our market share					Develop Evaluation Tool for new services or changes to existing services				Review Evaluation Tool and Implementation Plan with Board			
							9 month review WorkPlace Health				Identify Grant & Other Funding Sources for programs & major infrastructure	

Financial Sustainability

		2019 Q1			2019 Q2			2019 Q3			2019 Q4	
Strategy 1- Maintain positive operating margin and strong cash reserves to maintain access to capital		Publish Revenue Cycle Dashboard			Refresh Long Range Plan (move to Q3)			Review Current Programs			Build Budget based on review of current programs and long range plan	
					Review and prioritize proposed programs to align with strategy and long range financial plan			Refresh Long Range Plan				
		Actively participate in the development of alternative payment models		Project to Benchmark Charges, Expenses and Productivity 2019 Budget								
Strategy 2 - Be adaptive and responsive in order to grow our market share					9 month review of Wound Care							
										Identify Grant & Other Funding Sources for major infrastructure	9 month review of New Program (move to 2020 Q2)	

Financial Sustainability

		2020 Q1			2020 Q2			2020 Q3			2020 Q4	
Strategy 1- Maintain positive operating margin and strong cash reserves to maintain access to capital					Refresh Long Range Plan			Review Current Programs		Refresh Long Range Plan	Build Budget based on review of current programs and long range plan	
Strategy 2 - Be adaptive and responsive in order to grow our market share					9 month review of New Program							
										Identify Grant & Other Funding Sources for major infrastructure		

Financial Sustainability Quarter 4 2018 Deliverables

Report to the Board – January 2019

Strategy 1 – Maintain positive operating margin and strong cash reserves to maintain access to capital.

Develop Indicators/Metrics – Status, in progress. Proposed new metric report reflecting overall financial position and focusing on key metrics that drive revenue included in this month's financial reporting. A new Revenue Cycle Dashboard will be implemented early 2019 including metrics to measure timeliness of coding and billing, denial rates and claim payment accuracy.

Benchmarking Project – Status, in progress. *Proposed change – Move to 2nd Quarter 2019. We are looking at metrics measuring operations and financial strength.*

Develop Long Range Financial Plan – Status, in progress. Completed baseline with completion of 2019 budget. Remaining forecast years to be completed in 1st Quarter 2019. *Proposed change – Move Refresh Long Range Plan from 2nd Q 2019 to 3rd Q 2019.*

Proposed new tactics:

Alternative Payment Models – Actively participate in the development of alternative payment models. Q1 2019

Align Proposals with Long Range Financial Plan – Review and prioritize proposed programs to align with overall strategy and long range financial plan. Q2 2019

Strategy 2 – Be adaptive and responsive in order to grow our market share.

Evaluation Process for new services or changes to existing service – Status, complete. Standard implementation plan to be used as a guide for program implementation is complete.

Service Line Review Process – Status, complete. Process for reviewing service lines was used to review Workplace Health and presented at the October Board meeting. *Proposed change – move review of new program from 4th Q 2019 to 2nd Q 2020.*

Identify Grant and Other Funding Sources for Programs and Major Infrastructure – Status, ongoing.

NOTIFICATION OF CREDENTIALS FILES
FOR REVIEW

Date January 23, 2019

TO: Board of Commissioners
Mandy Weed

FROM: Kyle West
Medical Staff Services

The Medical Executive Committee has reviewed the applications for appointment or reappointment for the practitioners listed below. They recommend to the Board that these practitioners be granted appointment and privileges. Please stop by Mandy's office prior to the next Board meeting if you wish to review these credentials files.

<u>PRACTITIONER</u>	<u>STATUS</u>	<u>APT/REAPT</u>	<u>SITE</u>
Douglas Dixon, MD	Provisional/Ambulatory	Apt	KVH-FME
Laura Hotchkiss, MD	Provisional/Associate	Apt	Direct Radiology
Aws Alawi, MD	Associate	Reapt	VMM Telestroke
Robert Yapundich, MD	Associate	Reapt	VMM Telestroke
Hannah Bae, MD	Associate	Reapt	Direct Radiology
Annemarie Buadu, MD	Associate	Reapt	Direct Radiology
William Phillips, MD	Associate	Reapt	Direct Radiology
Matthew Castner, DO	Active	Reapt	Hospitalist
Gregory Engel, MD	Active	Reapt	Hospitalist
Bruce Herman, MD	Active	Reapt	KVH-Women's Health
Sarah Heniges, PA-C	AHP	Reapt	KVH-FM Cle Elum
Julia Riel, PA-C	AHP	Reapt	KVH-FME
Emilie Torretta, CNM, ARNP	AHP	Reapt	KVH-Women's Health
Richard Vaughan, MD	Provisional Active	Reapt	Family Healthcare

January 2019

Medical Staff Services:

- Mitch Engel continued to work on recruiting OB/GYN, internal medicine, and family medicine providers per our staff development plan. We interviewed 1 provider. We have had two OB/Gyn applicants accept offers. Family Medicine – Ellensburg welcomed Desirae Bloomquist, ARNP earlier this month.
- Lisa Potter is working on a number of fronts. These include:
 - **Swing Bed Unit**
 - Lisa has acquired demand data, reimbursement model information and swing bed requirements for Medicare certified beds and is now in process of putting it all together for initial review and analysis.
 - **Pulmonary Rehab Program**
 - We are finalizing the expenses associated with this program to get a better idea of projected reimbursement, and demand data reports need to be filtered and scrubbed so we have a better idea of patients currently in our system who may be qualified candidates for this program.
 - **Tele-Psychiatry**
 - We have received notice that telehealth services are paid as Fee for Service, not as RHC encounters. There is a small facility fee of \$25 we are able to bill, however at this point more options would need to be explored to determine whether this is a viable service.
 - **Palliative Care**
 - Efforts are in beginning phase of this project, with the focus understanding who the patients are, the referral criteria/regulatory requirements and the financial model.
 - **Wound Care**
 - Mary Nouwens and Lisa are scheduled to attend provider meetings at FM-E, IM and Ortho beginning next week. We will be reviewing the types of wounds appropriate for referrals and encouraging providers to send all diabetic foot wounds to the wound clinic, including early stage wounds.
- Kyle West is currently working on 1 initial appointments and 16 reappointments. Additionally, we have 31 appointments to process for MDIG, our new radiology partner.

CMO activities:

- **Community & Regional Partnerships**
 - Greater Columbia Accountable Community of Health: I continue as facilitator of the Transition Care Project (Project 2C). The Practice Transformation Workgroup met 1/3, and there has been no further meetings since.
 - Our team met with GCACH practice transformation coaches 11/26. We have received a proposed contract and are working on final language. More information on GCACH and PCMH may be found at <https://gcach.org/news/Featured-News/Patient-Centered-Medical-Home-PCMH-Model>
 - Work continues in preparation of the Evidence-Based Medicine workshop March 29 & 30. The WRHC Physician Leadership meeting will be held that Friday evening in Ellensburg and hosted by KVH.



CHIEF FINANCIAL OFFICER REPORT- Scott Olander, CFO

December Operating Results

- Acute admissions, inpatient days, in and outpatient surgeries and diagnostic imaging were below budget in December by 6.2%, 6.7%, 12.5%, 37.1%, and 19.5% respectively. Positive variances with deliveries, ER visits, laboratory tests and clinic visits were not enough to compensate for the before mentioned negative variances.
- Gross revenue of \$10,938,357, was below budget by \$949,227 or 7.9%. Inpatient revenue was below budget by \$253,721, outpatient revenue was below budget by \$726,647. The clinics exceeded their budget by \$31,142. Year to date revenue exceeded budget by \$718,536, just .5%.
- Deductions from Revenue tracked with the lower revenue and were below budget by \$255,335 or 4.8% for the month. On a year to date basis Deductions from Revenue exceed budget by \$3,375,781 or 5.4%. Deductions from Revenue year to date through December are 46.7% of gross revenue.
- Other operating revenue exceeded budget by \$249,660 primarily due to rebates from the 340B drug discount program. December 340B revenue were \$277k compared to the budgeted 340B revenue of \$93k.
- Overall operating expenses exceeded budget by \$507,414 in December and exceeded budget by \$289,621 YTD. There are a number of year-end adjustments that caused unusual expense variances. December benefit expenses were over budget due to three retirement plan payments and an additional contribution related to PTO cash out. YTD benefit expenses were below budget by \$103,061. December supplies are below budget by \$198,385 due to lower December surgery volume and a \$97k pharmacy inventory adjustment. YTD supply expenses are below budget by \$682,142. December purchased services are over budget by \$562,107 due primarily to a \$339k coding accrual for Cerner/TrustHCS. YTD purchased services are over budget by \$2,003,602. December depreciation expense is over budget due to placing in service the Cerner EMR system, Radio Hill and Women's Health Clinic. YTD depreciation expense was over budget by \$188,031. December interest expenses are below budget by \$287,489 due to a year-end adjustment to capitalize interest on the Cerner project, Radio Hill and Women's clinic projects. YTD interest expenses are below budget by \$193,734.
- December operations resulted in an operating loss of \$869,569 compared to the budget gain of \$82,078. YTD KVH posted an operating loss \$752,045 compared to the budgeted gain of \$931,131.

- Non-operating revenue was greater than budget due to a donation from the Foundation of \$223,471.
- Days in Accounts Receivable was 92 days at the end of December, a reduction of 13 days from November of 105 days.
- Days Cash on Hand decreased 8 days from 142 days in November to 134 at end of December. The reason for the decrease was due to the debt service payments of \$1,797,956.
- Average daily cash collections (all cash) in December were \$369,719 per day.

Kittitas Valley Healthcare
Key Statistics and Indicators
December 2018

Activity Measures		Current Month			Year to Date			Prior YTD		
		Actual	Budget	Var. %	Actual	Budget	Var. %	Actual	Var. %	
01	Admissions	76	81	-6.2%	944	954	-1.0%	899	5.0%	01
02	Patient Days - W/O Newborn	216	232	-6.7%	2,705	2,708	-0.1%	2,508	7.9%	02
03	Avg Daily IP Census	7.0	7.5	-6.7%	7.4	7.4	-0.1%	6.9	7.9%	03
04	Average Length of Stay	2.8	2.9	-0.6%	2.9	2.8	1.0%	2.8	2.7%	04
05	Deliveries	30	29	3.4%	332	334	-0.6%	322	3.1%	05
06	Case Mix Inpatient	1.12	1.00	12.2%	1.15	1.00	15.1%	1.07	7.6%	06
07	Surgery Minutes - Inpatient	2,635	2,809	-6.2%	37,007	33,553	10.3%	32,252	14.7%	07
08	Surgery Minutes - Outpatient	5,095	7,280	-30.0%	79,241	86,966	-8.9%	80,911	-2.1%	08
09	Surgery Procedures - Inpatient	21	24	-12.5%	277	289	-4.2%	279	-0.7%	09
10	Surgery Procedures - Outpatient	78	124	-37.1%	1,184	1,477	-19.8%	1,362	-13.1%	10
11	ER Visits	1,199	1,117	7.3%	13,751	13,039	5.5%	13,162	4.5%	11
12	Laboratory	16,585	15,999	3.7%	207,040	186,716	10.9%	190,587	8.6%	12
13	Radiology Exams	2,315	2,874	-19.5%	29,474	34,469	-14.5%	33,836	-12.9%	13
14	Rehab Visit	1,271	1,264	0.6%	15,361	15,088	1.8%	13,629	12.7%	14
15	Outpatient Visits	NA	NA	NA	NA	NA	NA	NA	NA	15
16	Outpatient Percent of Total Revenue	85.3%	84.3%	1.1%	84.6%	84.2%	0.4%	84.7%	-0.1%	16
17	Clinic Visits	5,228	5,054	3.4%	58,500	57,930	1.0%	50,917	14.9%	17
18	Adjusted Patient Days	1,470	1,480	-0.6%	17,576	17,190	2.2%	16,355	7.5%	18
19	Equivalent Observation Days	123	90	36.2%	1,124	1,055	6.5%	932	20.6%	19
20	Avg Daily Obs Census	4.0	2.9	36.2%	3.1	2.9	6.5%	2.6	20.6%	20
Financial Measures										
21	Salaries as % of Operating Revenue	56.3%	51.7%	-8.8%	51.9%	51.3%	-1.2%	53.5%	2.9%	21
22	Total Labor as % of Operating Revenue	70.8%	63.5%	-11.6%	64.0%	63.3%	-1.1%	66.3%	3.5%	22
23	Revenue Deduction %	46.2%	44.6%	-3.4%	46.7%	44.6%	-4.9%	46.6%	-0.4%	23
24	Operating Margin	-13.9%	1.2%	-1234.5%	-1.0%	1.2%	-182.2%	1.2%	-178.3%	24
Operating Measures										
25	Productive FTE's	436.2	426.3	-2.3%	417.0	423.7	1.6%	406.2	-2.6%	25
26	Non-Productive FTE's	46.6	52.8	11.9%	52.4	52.8	0.8%	51.4	-2.0%	26
27	Paid FTE's	482.8	479.1	-0.8%	469.4	476.5	1.5%	457.6	-2.6%	27
28	Operating Expense per Adj Pat Day	\$ 4,855	\$ 4,481	-8.3%	\$ 4,454	\$ 4,537	1.8%	\$ 4,317	-3.2%	28
29	Operating Revenue per Adj Pat Day	\$ 4,263	\$ 4,536	-6.0%	\$ 4,411	\$ 4,591	-3.9%	\$ 4,371	0.9%	29
30	A/R Days-Hospital Only	92.0	50.0	-84.0%	92.0	50.0	-84.0%	50.8	-81.1%	30
31	Days Cash on Hand	133.5	175.0	-23.7%	133.5	175.0	-23.7%	178.7	-25.3%	31

Kittitas Valley Healthcare

Statement of Revenue and Expense

	Current Month			Year to Date			Prior Y t D
	Actual	Budget	Variance	Actual	Budget	Variance	Actual
INPATIENT REVENUE	1,609,972	1,863,693	(253,721)	21,564,135	21,957,469	(393,334)	20,028,423
OUTPATIENT REVENUE	7,686,907	8,413,554	(726,647)	100,772,059	98,909,481	1,862,578	94,586,338
CLINIC REVENUE	1,641,478	1,610,336	31,142	17,767,810	18,518,518	(750,708)	15,996,626
REVENUE	10,938,357	11,887,584	(949,227)	140,104,003	139,385,468	718,536	130,611,388
CONTRACTUALS	4,669,727	4,955,000	(285,272)	60,642,611	57,983,516	2,659,095	56,514,228
PROVISION FOR BAD DEBTS	270,205	214,598	55,608	3,112,296	2,524,038	588,258	2,401,261
FINANCIAL ASSISTANCE	24,182	75,109	(50,927)	955,198	883,413	71,785	1,109,403
OTHER DEDUCTIONS	85,344	60,087	25,256	763,375	706,731	56,644	780,176
DEDUCTIONS FROM REVENUE	5,049,459	5,304,794	(255,335)	65,473,480	62,097,699	3,375,781	60,805,068
NET PATIENT SERVICE REVENUE	5,888,898	6,582,790	(693,892)	74,630,523	77,287,769	(2,657,245)	69,806,320
OTHER OPERATING REVENUE	379,890	130,230	249,660	2,897,122	1,633,432	1,263,690	1,684,644
TOTAL OPERATING REVENUE	6,268,788	6,713,020	(444,232)	77,527,646	78,921,201	(1,393,555)	71,490,964
SALARIES	3,528,263	3,472,592	55,671	40,233,287	40,477,320	(244,033)	38,214,588
TEMPORARY LABOR	16,105	13,869	2,236	531,464	199,956	331,509	444,410
BENEFITS	912,137	788,889	123,248	9,363,173	9,466,234	(103,061)	9,182,016
PROFESSIONAL FEES	116,206	61,538	54,667	681,817	954,331	(272,513)	756,789
SUPPLIES	631,060	829,445	(198,385)	8,935,181	9,617,323	(682,142)	8,505,849
UTILITIES	82,953	102,868	(19,915)	939,910	1,040,403	(100,493)	881,610
PURCHASED SERVICES	1,260,793	698,687	562,107	10,355,298	8,321,696	2,033,602	5,949,903
DEPRECIATION	540,705	258,529	282,176	3,317,747	3,129,716	188,031	2,825,897
RENTS AND LEASES	151,561	151,574	(13)	1,427,745	1,683,885	(256,140)	1,344,699
INSURANCE	36,956	47,438	(10,481)	457,699	569,250	(111,551)	487,863
LICENSES & TAXES	48,421	80,975	(32,555)	734,984	946,209	(211,225)	853,293
INTEREST	(243,103)	44,386	(287,489)	405,804	599,538	(193,734)	246,933
TRAVEL & EDUCATION	15,525	35,474	(19,949)	327,410	463,123	(135,714)	388,567
OTHER DIRECT	40,775	44,679	(3,904)	568,170	521,087	47,084	522,890
EXPENSES	7,138,357	6,630,942	507,414	78,279,691	77,990,070	289,621	70,605,309
OPERATING INCOME (LOSS)	(869,569)	82,078	(951,646)	(752,045)	931,131	(1,683,176)	885,655
OPERATING MARGIN	-13.87%	1.22%	214.22%	-0.97%	1.18%	120.78%	1.24%
NON-OPERATING REV/EXP	253,898	19,571	234,327	2,052,428	1,870,111	182,317	1,762,760
NET INCOME (LOSS)	(615,671)	101,649	(717,319)	1,300,382	2,801,242	(1,500,860)	2,648,415
UNIT OPERATING INCOME							
HOSPITAL	(609,435)	276,891	(886,327)	1,453,431	3,256,960	(1,803,529)	3,646,140
URGENT CARE	(89,713)	5,442	(95,154)	(247,876)	55,262	(303,137)	124,031
CLINICS	(210,993)	(262,704)	51,711	(2,408,077)	(3,097,684)	689,607	(3,467,359)
HOME CARE COMBINED	40,572	62,449	(21,877)	450,475	716,593	(266,117)	582,843
OPERATING INCOME	(869,569)	82,078	(951,646)	(752,045)	931,131	(1,683,176)	885,655

12/31/2018

Kittitas Valley Healthcare

Balance Sheet and Cash Flow

Kittitas Valley Healthcare
Balance Sheet

	YEAR TO DATE	PRIOR YEAR END	CHANGE
CASH AND CASH EQUIVALENTS	3,142,430	2,807,871	334,559
ACCOUNTS RECEIVABLE	36,648,852	17,233,881	19,414,971
ALLOWANCE FOR CONTRACTUAL	(18,507,689)	(8,991,453)	(9,516,236)
THIRD PARTY RECEIVABLE	639,004	1,301,364	(662,360)
OTHER RECEIVABLES	788,227	515,263	272,963
INVENTORY	1,526,115	1,424,982	101,133
PREPAIDS	591,940	795,740	(203,800)
INVESTMENT FOR DEBT SVC	945,710	419,923	525,787
CURRENT ASSETS	25,774,589	15,507,571	10,267,018
INVESTMENTS	23,320,485	29,985,653	(6,665,168)
PLANT PROPERTY AND EQUIPMENT	79,180,803	74,186,394	4,994,409
ACCUMULATED DEPRECIATION	40,721,064	37,256,104	3,464,960
NET PROPERTY, PLANT, & EQUIP	38,459,738	36,930,290	1,529,449
OTHER ASSETS	(0)	(0)	0
NONCURRENT ASSETS	38,459,738	36,930,290	1,529,449
ASSETS	87,554,812	82,423,513	5,131,299
ACCOUNTS PAYABLE	2,085,073	1,644,923	440,151
ACCRUED PAYROLL	1,046,722	1,058,758	(12,036)
ACCRUED BENEFITS	209,608	1,192,503	(982,895)
ACCRUED VACATION PAYABLE	1,678,465	1,864,043	(185,578)
THIRD PARTY PAYABLES	1,708,504	1,590,200	118,304
CURRENT PORTION OF LONG TERM DEBT	1,587,202	2,208,666	(621,464)
OTHER CURRENT LIABILITIES	0	0	0
CURRENT LIABILITIES	8,315,575	9,559,093	(1,243,518)
ACCRUED INTEREST	322,579	178,079	144,500
BOND PREMIUM 2008 REFUND	0	18,397	(18,397)
DEFERRED TAX COLLECTIONS	0	0	0
DEFERRED REVENUE HOME HEALTH	116,204	120,268	(4,064)
DEFERRED LIABILITIES	438,783	316,744	122,039
LTD - 2008 UTGO BONDS	(0)	1,355,000	(1,355,000)
LTD - 2009 LTGO BONDS	0	2,754,616	(2,754,616)
LTD - 2017 REVENUE BONDS	13,399,698	13,500,000	(100,302)
LTD - 2018 REVENUE BOND	6,000,000	0	6,000,000
LTD - 2018 LTGO & REVENUE REFUND BONDS	2,540,849	0	2,540,849
CURRENT PORTION OF LONG TERM DEBT CONTI	(1,587,202)	(2,208,666)	621,464
LONG TERM DEBT	20,353,345	15,400,950	4,952,395
NONCURRENT LIABILITIES	20,792,128	15,717,694	5,074,434
FUND BALANCE	57,146,727	57,146,727	0
NET REVENUE OVER EXPENSES	1,300,382	0	1,300,382
FUND BALANCE	58,447,109	57,146,727	1,300,382
TOTAL LIABILITIES & FUND BALANCE	87,554,812	82,423,513	5,131,299

12/31/2018

Kittitas Valley Healthcare

Balance Sheet and Cash Flow

Statement of Cash Flow

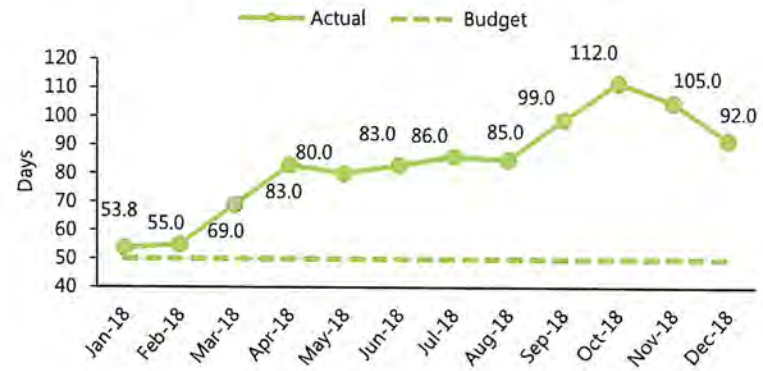
	CASH
NET BOOK INCOME	1,300,382
ADD BACK NON-CASH EXPENSE	
DEPRECIATION	3,464,960
PROVISION FOR BAD DEBTS	
LOSS ON SALE OF ASSETS	
NET CASH FROM OPERATIONS	4,765,343
CHANGE IN CURRENT ASSETS (\$)	
PATIENT ACCOUNTS	(9,898,736)
OTHER RECEIVABLES	389,397
INVENTORIES	(101,133)
PREPAID EXPENSES & DEPOSITS	203,800
INVESTMENT FOR DEBT SVC	(525,787)
TOTAL CURRENT ASSETS	(9,932,459)
INVESTMENTS	6,665,168
PROPERTY, PLANT, & EQUIP.	(4,994,409)
OTHER ASSETS	0
TOTAL ASSETS	(3,496,357)
CHANGE IN CURRENT LIABILITIES (\$)	
ACCOUNTS PAYABLE	440,151
ACCRUED SALARIES	(12,036)
ACCRUED EMPLOYEE BENEFITS	(982,895)
ACCRUED VACATIONS	(185,578)
COST REIMBURSEMENT PAYABLE	118,304
CURRENT MATURITIES OF LONG-TERM DEBT	(621,464)
CURRENT MATURITIES OF CAPITAL LEASES	0
TOTAL CURRENT LIABILITIES	(1,243,518)
CHANGE IN OTHER LIABILITIES (\$)	
ACCRUED INTEREST ON 1998, 1999 UTGO	144,500
2008 UTGO REFUNDING BOND PREMIUM	(18,397)
DEFERRED TAX COLLECTIONS	0
DEFERRED REVENUE - HOME HEALTH	(4,064)
TOTAL OTHER LIABILITIES	122,039
CHANGE IN LT DEBT & CAPITAL LEASES (\$)	
LTD - 2008 UTGO BONDS	(1,355,000)
LTD - 2009 LTGO BONDS	(2,754,616)
LTD - 2017 REVENUE BONDS	(100,302)
LTD - 2018 REVENUE BOND	6,000,000
LTD - 2018 LTGO & REVENUE REFUND BONDS	2,540,849
CURRENT PORTION OF LONG TERM DEBT	621,464
TOTAL LONG-TERM DEBT & LEASES	4,952,395
TOTAL LIABILITIES	3,830,916
NET CHANGE IN CASH	334,559
BEGINNING CASH ON HAND	2,807,871
ENDING CASH ON HAND	3,142,430

Financial Sustainability

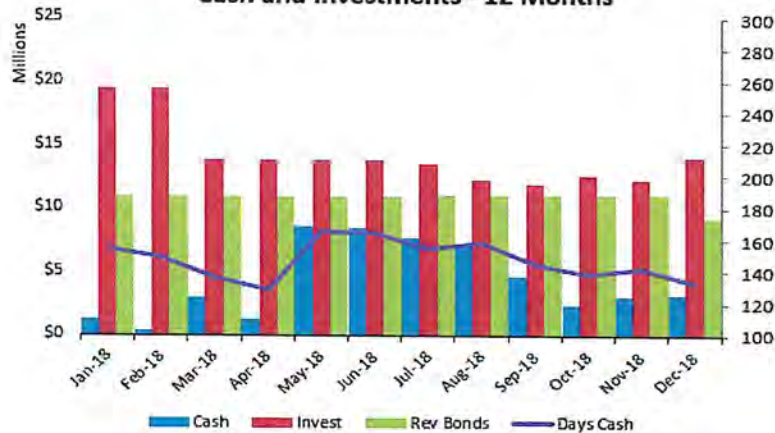
Operating Income



Accounts Receivable Days



Cash and Investments - 12 Months



Payer Mix

	CY 2016	CY 2017	YTD 2018
Medicare	40.68%	40.47%	41.85%
Medicaid	18.82%	18.90%	18.45%
Commercial	33.58%	33.14%	32.03%
Self Pay	4.10%	4.31%	3.52%
Other	2.82%	3.18%	4.15%

KITTITAS VALLEY HEALTHCARE

RESOLUTION 19-03 SURPLUS PERSONAL PROPERTY

WHEREAS Kittitas County Public Hospital District #1, dba Kittitas Valley Healthcare has determined the following items to be no longer required for Public Hospital District purposes and hereby declare them as surplus.

These items may be sold or disposed of in such manner and upon such terms and condition as the Board finds to be in the best interest of the District per RCW 70.44.320.

See Exhibit A attached.

DATED this 24th day of January 2019

Matthew Altman, President
Board of Commissioners

Erica Libenow, Secretary
Board of Commissioners

EXHIBIT A

Row Labels	Description	Serial #	Model #	Purchase Date	Purchase Price	Accumulated Depreciation	.Gain/(Loss) on Disposal
6010 - ICU/CCU					118,892.70	117,260.24	(1,632.46)
1742	MERLIN BEDSIDE MONITOR	3401A41636	M1046A	07/05/2001	1,768.95	1,768.95	
2286	CRITICAL CARE BED	L277AD4577	CCU 4	05/18/1999	8,967.25	8,967.25	
2287	CRITICAL CARE BED	N223AD6701	CCU 1	05/18/1999	8,967.24	8,967.24	
2291	RECLINER W/CASTERS		3110-0402-00	06/30/1999	1,088.49	1,088.49	
2429	HAND HELD CO2 MONITOR	DE707161	NOVA610D161	07/25/2001	1,967.85	1,967.85	
2493	TELEMON PORTABLE MONITOR		M2636A	09/10/2001	3,164.76	3,164.76	
2494	TELEMETRY SYSTEM		M2604A	09/25/2001	38,967.50	38,967.50	
3061	EKG MONITOR		MAC 5500	11/14/2007	13,117.86	13,117.81	(0.05)
4436	PORTABLE GLYDESCOPE/BATON		AM132757 / AL 132849	07/30/2013	19,590.34	17,957.93	(1,632.41)
8090	MERLIN BEDSIDE MONITOR	3401A41635	M1046A	07/05/2001	1,768.98	1,768.98	
8099	MERLIN BEDSIDE MONITOR	3401A41630	M1046A	07/05/2001	1,768.98	1,768.98	
8101	MERLIN BEDSIDE MONITOR	3401A41631	M1046A	07/05/2001	1,768.98	1,768.98	
9990316	CARPET-ICCU & M/S		SILVER DUST	11/20/1998	4,734.13	4,734.13	
9990320	CARPET INSTALL - ICCU & M/S			01/25/1999	2,989.73	2,989.73	
9992354	VIRIDIA SURVEILLANCE CENTER		M3153A	09/10/2001	8,261.66	8,261.66	
6070 - MED SURG					70,438.47	70,412.46	(26.01)
1642	MEDICATION WALL UNIT			09/30/1991	4,360.20	4,360.20	
1993	PULSE OXIMETER, HAND HELD	102808536	8500	09/17/1996	684.50	684.50	
2116	ROCKER		REGAL II	11/10/1997	888.52	888.52	
2131	HYDRO THERAPY CHAIR	1798126661004	CDB6000-01	06/08/1998	3,389.45	3,389.45	
2271	OVERBED TABLE		P600	10/30/2001	620.33	620.33	
2664	TRANSPORT MONITOR	DE00827673	M3046A	05/29/2003	7,566.69	7,566.69	
2666	BED	E070AB2018	FBC EXTRA	06/26/2003	7,439.92	7,439.92	
2780	HOVERMATT TRANSFER MATTRESS	23491	HM39HS	02/19/2004	3,262.92	3,262.92	
2781	HOVERMATT AIR SUPPLY & STORAGE CART	33300214	HMAIR400	02/19/2004	2,546.30	2,546.30	
2828	OVERNIGHT SLEEPER		52SERIES526KL901	12/15/2004	793.34	767.33	(26.01)
2837	BARIATRIC CHAIR	46306	566T21-TL	08/17/2004	1,343.00	1,343.00	
92251	IMPRINTER	2100007716	2100	02/02/1999	588.29	588.29	
9990465	NURSING CARPET & BLINDS			02/01/1988	2,392.65	2,392.65	
9990476	PATIENT ROOM FLOORING			06/01/1988	14,041.16	14,041.16	
9990496	14 CEILING FAN			07/01/1988	327.82	327.82	
9990512	PATIENT ROOM BLINDS			08/01/1988	2,118.85	2,118.85	
9990515	PATIENT ROOM BLINDS			11/01/1988	2,328.45	2,328.45	
9990516	NURSES CONF. ROOM BLINDS			11/01/1988	310.57	310.57	
9990995	GAYMOR TEMPAD PMP K PD MO			06/01/1975	483.00	483.00	
9991713	EXHAUST FAN- OUTPATIENT SURGERY			04/18/1996	1,023.15	1,023.15	
9992207	CUBICLE CURTAINS		CM3024	09/14/2000	13,929.36	13,929.36	
6080 - FAMILY BIRTHING PLACE					130,103.16	126,738.16	(3,365.00)
1963	CART- FETAL MONITOR	N/A	3116	01/29/1996	859.32	859.32	
2052	BASSINET		88-0044-82-00	06/17/1997	1,246.63	1,246.63	
2058	FETAL MONITOR	13000800	118DAL	07/10/1997	12,062.54	12,062.54	
2063	FETAL DOPPLER	XCCH3-00933		05/19/1997	635.93	635.93	
2109	OVERSTUFFED RECLINER			07/23/1997	863.49	863.49	
2110	OVERSTUFFED RECLINER			07/23/1997	863.49	863.49	
2115	OVERSTUFFED RECLINER			07/23/1997	863.48	863.48	
2215	NEWBORN HEARING SCREEN	AXB98K0098	580-OAEAX3	11/30/1998	6,567.38	6,567.38	

EXHIBIT A

Row Labels	Description	Serial #	Model #	Purchase Date	Purchase Price	Accumulated Depreciation	.Gain/(Loss) on Disposal
2289	FETAL MONITOR	13000816	120V	05/17/1999	16,462.01	16,462.01	
2290	FETAL MONITOR	13000815	120V	05/17/1999	16,462.01	16,462.01	
2339	FETAL MONITOR CART			06/01/1999	918.38	918.38	
2622	FETAL MONITOR	A3UX0127P	0129AAN-B-129	02/06/2003	17,692.79	17,692.79	
2651	BIRTHING BED	303054542	4700 ADEL	03/26/2003	10,056.97	10,056.97	
2669	BED	D316AB4637	FBC 204	06/26/2003	4,108.75	4,108.75	
2768	INFANT WARMER SYSTEM	HCCG00976	OHIO 4400	11/13/2003	12,789.10	12,789.10	
2769	FREESTANDING INFANT WARMER	HCCG00880	PANDA 3500	11/13/2003	4,779.92	4,779.92	
2770	OVERNIGHT SLEEPER CHAIR	CO-01056	526T21	11/20/2003	756.60	756.60	
2771	OVERNIGHT SLEEPER CHAIR	CO-01055	526T21	11/20/2003	756.60	756.60	
2772	OVERNIGHT SLEEPER CHAIR	CO-01057	526T21	11/20/2003	756.57	756.57	
2773	OVERNIGHT SLEEPER CHAIR	CO-01054	526T21	11/20/2003	756.60	756.60	
2778	WOODEN BASSINET	W200401543	4400-318-000	02/19/2004	1,793.15	1,733.05	(60.10)
2779	WOODEN BASSINET	W200401544	4400-318-000	02/19/2004	1,793.15	1,733.05	(60.10)
2811	SCOTMAN FLAKE ICE MAKER	702504-03S	MDT3F12A-1A	05/14/2004	3,576.37	3,576.37	
2966	INFANT CRIB			01/31/2006	4,193.91	3,495.00	(698.91)
3100	SM204 M SERIES STRETCHER	0801105905		01/31/2008	8,488.02	5,942.13	(2,545.89)
7020 - SURGICAL SERVICE					693,194.39	692,442.86	(751.53)
1055	AIR-DERATOME KIT	171798/8801-01		05/31/1991	3,017.51	3,017.51	
1060	MESHGRAFT EXPANISION SYS.	11629 / 2195-01		06/06/1991	1,845.80	1,845.80	
1198	DIAMOND KNIFE			04/13/1992	814.85	814.85	
1937	STERIS DISINFECTING SYSTEM	210053	P1000	01/09/1996	16,258.44	16,258.44	
1946	Portable Vacuum Pump, 600-20 GP	4878		03/15/1996	1,301.66	1,301.66	
2219	ED-3, 3-CHIP CAMERA CONTROL UNIT	60630898	CCU, NTSC, ED-3	01/05/1999	7,782.01	7,782.01	
2246	HEADREST FOR SURGERY TABLE		302676	01/27/1999	1,303.87	1,303.87	
2334	CAUTRY MACHINE	F1K-15984T	FORCE 2	01/11/2000	6,429.81	6,429.81	
2427	ENDOSCOPE DISINFECTOR	5198	ACS002V MV-2	07/20/2001	19,255.97	19,255.97	
2605	PRINTER, SONY UP-51MD	15293		11/06/2002	6,726.49	6,726.49	
2650	LAPAROSCOPIC IRRIGATION PUMP	N02L001	006984-901	03/25/2003	1,113.00	1,113.00	
2676	CATARACT EXTRACTION UNIT	200334143	CMP680300	12/29/2003	45,684.00	45,684.00	
2809	CAUTERY UNIT - GI LAB 2	VL1004004	SURGISTAT II 110V	07/02/2004	2,787.23	2,787.23	
2826	T4 BATTERY CHARGER	327500403	120V	02/06/2004	1,599.97	1,599.97	
2853	AUTO TOURNIQUET	AU100412	ATS1200/60-1200-101	11/29/2004	6,906.23	6,906.23	
2893	BLANKET & FLUID WARMER		022258H	02/11/2005	7,504.60	6,753.81	(750.79)
2903	SINUS SHAVER SYSTEM		1897101 XPS 3000 SYS	04/20/2005	14,248.12	14,248.12	
2909	ENDOSCOPY SINUS INSTRUMENTS			05/20/2005	8,851.09	8,851.09	
2916	TEMPERATURE PARAMETER MODULE	3805G81638		05/19/2005	1,955.64	1,955.55	(0.09)
2945	ENDOCARPAL TUNNEL RELEASE SYSTEM	503712+8197		08/30/2005	4,048.65	4,048.65	
2972	HEATED INSUFFLATOR	0602CE123	40L HIGH FLOW	03/31/2006	7,500.00	7,500.00	
2999	MICROSCOPE, ZEISS, ENT	198990	MARK II OPMI-1FC	04/28/2006	15,645.00	15,645.00	
3000	FORCE FX-C GENERATOR	F6F47563A		07/19/2006	9,849.23	9,849.02	(0.21)
3036	HD CAMERA CONTROL UNIT			03/31/2007	11,847.00	11,847.00	
3037	HD CAMERA HEAD W/24MM COUPLER			03/31/2007	11,847.00	11,847.00	
3038	HD CAMERA HEAD W/24MM COUPLER			03/31/2007	11,847.00	11,847.00	
3039	X8000 LIGHTSOURCE			03/31/2007	5,385.00	5,385.00	
3040	SDC HD CAPTURE DEVICE W/PRINTER			03/31/2007	17,403.03	17,403.00	(0.03)
3041	21" VISIONELECT FLAT MONITOR			03/31/2007	5,385.00	5,385.00	
3042	MULTI-SPECIALTY VIDEO CARD KIT			04/02/2007	3,842.65	3,842.42	(0.23)

Row Labels	Description	Serial #	Model #	Purchase Date	Purchase Price	Accumulated Depreciation	.Gain/(Loss) on Disposal
3056	ELECTROSURGICAL UNITS	71961001	1Z84X1050346598102	10/03/2007	8,777.00	8,777.00	
3057	ELECTROSURGICAL UNIT	72005001	1Z84X1050346598102	10/03/2007	8,777.00	8,777.00	
3058	ELECTROSURGICAL UNIT	72006001	1Z84X1050346598102	10/03/2007	8,777.00	8,777.00	
3059	ELECTROSURGICAL UNIT	72007001	1Z84X1050366598102	10/03/2007	8,777.00	8,777.00	
3063	VIDEO CAMERA, LIGHT SRC,PRINT			11/06/2007	67,013.78	67,013.78	
3067	SPLIT LAMP-HAAG STREIT TABLE		SLHSN72-062IT	12/12/2007	9,932.23	9,932.23	
3128	SINOSCOPE & INSTRUMENTS	1039491,1060653,1121		03/31/2008	22,432.06	22,432.06	
3131	PHACOEMULSIFYING UNIT			06/26/2008	40,860.00	40,860.00	
4161	TOURNIQUET W/HOSE		ATS1200	02/05/2009	8,962.34	8,962.34	
4226	OPES ELECTOSURGICAL GENERATOR	03064		10/16/2009	11,819.52	11,819.52	
4301	ELECTROSURGICAL UNIT			07/20/2010	18,424.26	18,424.26	
4302	ELECTROSURGICAL UNIT			07/20/2010	18,424.26	18,424.26	
4303	ELECTROSURGICAL UNIT			07/10/2010	18,424.25	18,424.25	
4311	OMNICELL INTERFACE			09/18/2010	5,400.00	5,400.00	
4320	OLYMPUS COLOR PRINTER	A804500		04/11/2011	6,898.77	6,898.59	(0.18)
92252	SHOULDER POSITIONER	933	5338	02/12/1999	3,669.30	3,669.30	
9990818	SURGICAL LIGHT CEILING MOUNT		PRISMALIX 6401	05/14/2001	23,103.80	23,103.80	
9990819	SURGICAL LIGHT CEILING MOUNT		PRISMALIX 6401	05/14/2001	23,103.81	23,103.81	
9990827	A-4 GENERAL SURGICAL LIGHT	429		07/31/2001	5,043.70	5,043.70	
9990828	A-4 GENERAL SURGICAL LIGHT	735		07/31/2001	5,043.71	5,043.71	
9990829	A-4 GENERAL SURGICAL LIGHT	736		07/31/2001	5,043.71	5,043.71	
9990831	A-4 GENERAL SURGICAL LIGHT	685		07/31/2001	5,043.71	5,043.71	
9990836	A-4 GENERAL SURGICAL LIGHT	729		07/31/2001	5,043.71	5,043.71	
9992003	MINI DRIVER (ELECTRIC)	1540	K500	12/10/1998	8,863.51	8,863.51	
9992004	MAXI DRIVER (BATTERY)	2201	L300	12/10/1998	11,317.87	11,317.87	
9992020	ELECTRIC CORD FOR MINI-DRIVER	1744 00001	M334	01/06/1999	543.54	543.54	
9992036	3M MINI ELECTRIC DRILL CONSOLE	2046 (?) 121098	M575	01/30/1999	1,737.60	1,737.60	
9992101	MINI DRIVER CORD			09/28/1999	514.75	514.75	
9992313	3M MINI DRIVER CORD		M334	10/05/2001	537.50	537.50	
9992315	OMNICELL PMM INTERFACE			08/03/2001	7,108.20	7,108.20	
9992344	AIR HOSE 3M MINI DRIVER (3)			11/01/2001	902.40	902.40	
9992366	PATIENT MONITORING SYSTEM		VIRIDIA 24C	09/10/2001	12,714.93	12,714.93	
9992367	PATIENT MONITORING SYSTEM		VIRIDIA 24C	09/10/2001	12,714.93	12,714.93	
9992368	PATIENT MONITORING SYSTEM		VIRIDIA 24C	09/10/2001	12,714.93	12,714.93	
9992394	MEGA 2000 PATIENT RETURN ELECTRODE	20491016		03/11/2002	1,461.04	1,461.04	
9992417	VIPER SUTURE PASSER			02/19/2002	2,557.53	2,557.53	
9992420	MEGADYNE 2000 CAUTERY RETURN ELECTRODE P		MEGA 2000	04/26/2002	1,457.70	1,457.70	
9992421	MEGADYNE 2000 CAUTERY RETURN ELECTRODE P		MEGA 2000	04/26/2002	1,457.70	1,457.70	
9992463	JACOBS CHUCK WITH KEY FOR MAXI DRIVER		L110	09/24/2002	1,242.31	1,242.31	
9992700	STRYKER SYSTEM 5 ROTARY HANDPIECES & ACC			04/23/2004	300.00	300.00	
9992717	ROTARY HANDPIECE DUAL TRIG	303602343		04/07/2004	4,700.00	4,700.00	
9992718	RECIP SAW SYSTEM 5	335201563		04/07/2004	4,700.00	4,700.00	
9992719	SAGITTAL SAW	99080503		04/07/2004	4,700.00	4,700.00	
9992720	JACOBS REAMER ATTACHMENT	3034		04/07/2004	500.00	500.00	
9992755	SAGITAL SAW HANDLE	5044	K220	11/09/2004	1,667.18	1,667.18	
7022 - PRE-OP SURGERY					8,740.00	8,740.00	
3054	MICRODEBRIDER	5435	1898200T IGS M4	09/12/2007	8,740.00	8,740.00	

Row Labels	Description	Serial #	Model #	Purchase Date	Purchase Price	Accumulated Depreciation	.Gain/(Loss) on Disposal
7130 - CT SCAN					98,506.00	92,506.00	(6,000.00)
2861	HP WORKSTATION-MINI PAC SYS	2UA5020JB9	DU936AV	01/15/2005	2,328.00	2,328.00	
2862	HP WORKSTATION-MINI PAC SYS	2UA5020JBB	DU936AV	01/15/2005	2,328.00	2,328.00	
2886	MINI PAC IMAGING STORAGE SYS			02/25/2005	33,850.00	33,850.00	
4470	SAFE CT SOFTWARE			03/01/2014	60,000.00	54,000.00	(6,000.00)
7140 - IMAGING SERVICE					160,281.64	160,281.64	
1	SILVER SAVER	MOD# TSR-11		01/01/1980	1,142.00	1,142.00	
1686	LANIER TRANSCRIBER	2497005 / P200		01/12/1993	653.93	653.93	
1923	FILE CABINET		sstnn110195	10/06/1995	752.00	752.00	
2019	COLOR VIDEO MONITOR 13	2010473	PVM-1353MD	04/01/1997	1,105.04	1,105.04	
2077	AUTOVIEWER		MV4000A	05/27/1997	21,547.62	21,547.62	
2130	PHOTOCOPIER	SU47007417H	MITA DC-1460	06/11/1998	1,828.91	1,828.91	
2222	FILM PROCESSOR (REBUILT)	10958	M6AW	12/30/1998	16,620.59	16,620.59	
2402	SEVEN DRAWER FILE CABINET		E4110249	02/09/2001	624.55	624.55	
2526	DRYVIEW 8100 PACS LINK LASER IMAGER	1KHFC01	MMP	01/01/2002	36,882.00	36,882.00	
2546	SENSITOMETER PORTABLE	334027779	334	04/12/2002	846.71	846.71	
2559	WORKSTATION			06/18/2002	1,814.84	1,814.84	
2691	THERMAL LABEL PRINTER	63071622	DA402	10/08/2003	420.19	420.19	
9992258	X-SIGHT SCREEN 30X35			06/07/2001	424.86	424.86	
9992259	X-SIGHT SCREEN 30X35			06/07/2001	424.86	424.86	
9992260	X-SIGHT SCREEN 30X35			06/07/2001	424.86	424.86	
9992261	X-SIGHT SCREEN 30X35			06/07/2001	424.85	424.85	
9992262	X-SIGHT SCREEN 24X30			06/07/2001	349.26	349.26	
9992263	X-SIGHT SCREEN 24X30			06/07/2001	349.26	349.26	
9992264	X-SIGHT SCREEN 24X30			06/07/2001	349.26	349.26	
9992265	X-SIGHT SCREEN 24X30			06/07/2001	349.25	349.25	
9992266	X-SIGHT SCREEN 18X43			06/07/2001	349.26	349.26	
9992267	X-SIGHT SCREEN 18X43			06/07/2001	349.26	349.26	
9992268	X-SIGHT SCREEN 18X43			06/07/2001	349.26	349.26	
9992270	X-SIGHT SCREEN 8X10			06/07/2001	298.50	298.50	
9992271	X-SIGHT SCREEN 8X10			06/07/2001	298.50	298.50	
9992272	X-SIGHT SCREEN 8X10			06/07/2001	298.50	298.50	
9992273	X-SIGHT SCREEN 8X10			06/07/2001	298.48	298.48	
9992711	DENSITOMETER			05/27/2004	70,705.04	70,705.04	
7142 - ECHOCARDIOGRAM					758.21	758.21	
2661	X-RAY CABINET			03/26/2003	758.21	758.21	
7170 - PHARMACY					12,935.59	12,935.37	(0.22)
4150	OMNI CELL INITERFACE			07/01/2008	7,320.00	7,319.78	(0.22)
9992578	PHARMACY RETAIL SYSTEM		BASE SYSTEM 10	07/08/2003	5,615.59	5,615.59	
7180 - CARDIOPULMONARY SERVICES					47,334.44	47,334.34	(0.10)
15261538	CONCHA PAK HEATER (2)	N/A		12/01/1978	423.00	423.00	
1714	AIR COMPRESSOR	T26J	C200D	03/04/1994	2,978.00	2,978.00	
2527	HP LASERJET PRINTER 1200SE	SCNCQ311802	C7047A#ABA	04/15/2002	406.34	406.34	
2539	EKG MACHINE	US00603255	M1770A	06/06/2002	5,073.56	5,073.56	
2673	ECG INTEGRATED 3-LEAD	CM025013	EAR99	06/16/2003	1,627.38	1,627.38	

Row Labels	Description	Serial #	Model #	Purchase Date	Purchase Price	Accumulated Depreciation	.Gain/(Loss) on Disposal
2788	HOLTER PERFORMER 2003 DIGITAL RECORDER	273816	2003	03/04/2004	2,495.00	2,495.00	
2789	HOLTER PERFORMER 2003 DIGITAL RECORDER	273775	2003	03/04/2004	2,495.00	2,495.00	
2790	HOLTER REPORTER MASTER VII DIGITAL SYSTE	3920	MVIII	03/04/2004	10,505.00	10,505.00	
3130	PC-CAMBRIDGE HRT STRESS EQUIP			06/12/2008	5,415.47	5,415.37	(0.10)
4265	EKG MACHINE		MAC 5500	12/09/2009	13,954.08	13,954.08	
9992713	PHILIPS ECG MANAGER SOFTWARE		M1765A	05/21/2004	1,961.61	1,961.61	
7200 - PHYSICAL THERAPY					52,250.58	52,250.46	(0.12)
1702	LOWER BODY CYCLE	L9312081 / 945-110		12/20/1993	2,338.13	2,338.13	
1961	STAIRMASTER	130060507002	4400CL	05/17/1996	2,959.27	2,959.27	
1996	BIOFEEDBACK MACHINE	A2127/33685	T4000	11/25/1996	589.69	589.69	
2049	ULTRASOUND LEGEND	2311	INT001	06/30/1997	1,879.87	1,879.87	
2086	FOLDING MAT TABLE 3X6		2236A	01/28/1998	687.05	687.05	
2087	MOBILE WHIRLPOOL BATH	C11408	3640B	02/17/1998	2,775.26	2,775.26	
2179	CARDIO MUSCULAR CONDITIONER	C1-2000-1 0798 1360	6774	09/03/1998	4,445.67	4,445.67	
2190	TREADMILL	17287	MEDTRACK CR60	11/18/1998	5,629.59	5,629.59	
2353	SEATED LEG CURL/LEG EXTENSION COMBO			05/28/1999	1,467.00	1,467.00	
2381	ULTRASOUND	8134	CHATT-INT001	10/04/2000	1,504.63	1,504.63	
2414	IONTOPHORESIS UNIT	6019601	DUPEL	10/12/2000	893.00	893.00	
2428	STATIONARY EXERCISE BIKE		945-110	07/19/2001	2,295.00	2,295.00	
2474	TREADMILL	1082206		08/20/2001	6,066.74	6,066.74	
2607	WALL PULLEY WEIGHT SYSTEM - LAT PULL	3065081502	EN306	10/17/2002	2,049.93	2,049.93	
4346	SPINE TRACTION TABLE			11/07/2011	8,440.45	8,440.33	(0.12)
612	CYCLE ERGOMETER	1680M12F0866		01/17/1989	1,615.00	1,615.00	
92271	TREADMILL	00425-001-12835	CLUBTRACK PLUS	02/19/1999	6,614.30	6,614.30	
7230 - EMERGENCY SERVICE					19,830.69	19,830.69	
2275	PULSE OXIMETER	102827409	NONIN 8500	04/08/1999	648.89	648.89	
2281	PROCEDURAL STRETCHER		K8000	08/23/2001	4,578.59	4,578.59	
2359	ICE MACHINE	990860166	130 SERIES/QY0135W	04/20/2000	1,402.70	1,402.70	
2435	PROCEDURAL STRETCHER		K8000	08/23/2001	4,578.58	4,578.58	
2542	TWO SEATER SOFA WITH NO ARMS			06/20/2002	883.53	883.53	
8820887	HEAR RADIO SYSTEM	482CQW0331		01/13/1991	7,738.40	7,738.40	
7267 - KVH FAMILY MEDICINE - CLE ELUM					7,031.83	7,031.83	
3119	FILM PROCESSOR			06/01/2008	7,031.83	7,031.83	
7380 - KVH URGENT CARE CTR - CLE ELUM					1,540.12	1,540.12	
2573	EXAM TABLE		MIDMARK 104	08/06/1999	770.06	770.06	
2574	EXAM TABLE		MIDMARK 104	08/06/1999	770.06	770.06	
4457	EKG MACHINE	113460182948		12/06/2013			
7800 - HOME HEALTH SERVICE					16,172.44	16,172.44	
1948	MODULAR DICTATION UNIT			02/07/1996	531.78	531.78	
1949	MODULAR DICTATION UNIT			02/07/1996	531.78	531.78	
1950	MODULAR DICTATION UNIT			02/07/1996	531.78	531.78	
1951	MODULAR DICTATION UNIT			02/07/1996	531.78	531.78	
2157	PALM TOP COMPUTER	SSG82502170	HP 620LX	06/29/1998	1,169.02	1,169.02	
2312	MOBILEPRO 770 H/PC	96100099	MCR520A	09/13/1999	869.68	869.68	

Row Labels	Description	Serial #	Model #	Purchase Date	Purchase Price	Accumulated Depreciation	.Gain/(Loss) on Disposal
2313	MOBILEPRO 770 H/PC	95101260	MCR520A	09/13/1999	869.68	869.68	
2314	MOBILEPRO 770 H/PC	95101263	MCR520A	09/13/1999	869.68	869.68	
2355	MOBILEPRO 780 H/PC	3102506	NEC780	05/02/2000	865.75	865.75	
2356	MOBILEPRO 780 H/PC	3102507	NEC780	05/02/2000	865.75	865.75	
2379	MOBILEPRO 780 H/PC	PC27863	HPC NEC MP780	09/05/2000	840.00	840.00	
2386	MOBILEPRO 780 H/PC	9100921	MOBILEPRO 780	11/30/2000	970.20	970.20	
2387	MOBILEPRO 780 H/PC	9100922	MOBILEPRO 780	11/30/2000	970.20	970.20	
2399	MOBILEPRO 780 H/PC	0X103021		02/19/2001	900.00	900.00	
2400	MOBILEPRO 780 H/PC	0X103118		02/19/2001	900.00	900.00	
2411	MOBILEPRO 780 H/PC	09Y100345		07/18/2000	871.30	871.30	
2419	HAND HELD COMPUTER	OY100679	NEC MOBILEPRO 780PDA	05/25/2001	701.96	701.96	
2547	MOBILEPRO 790 H/PC	AA25102158A	MCR550A	06/24/2002	979.20	979.20	
92257	PULSE OXIMETER	102826099	N/8500-ART	02/05/1999	701.45	701.45	
92259	PULSE OXIMETER	102826032	N/8500-ART	02/05/1999	701.45	701.45	
8320 - FOOD AND NUTRITION SERVICE					66,915.13	66,915.02	(0.11)
2060	GAS FRYER	G96MA27291	SF-14SUFM	07/23/1997	4,072.03	4,072.03	
2061	RANGE/CONVECTION OVEN/GRILL	D42016A	1368HD CUSTOM	07/23/1997	5,344.82	5,344.82	
2062	RANGE/CONVECTION OVEN/4 BURNERS	D42016B	1364HD CUSTOM	07/23/1997	4,525.98	4,525.98	
2119	FREEZER - 3 DOOR	321059095	QSA3-82	04/21/1998	9,237.68	9,237.68	
2385	CASH REGISTER	8301738	ER-4915	11/15/2000	646.32	646.32	
3066	POINT OF SALE CASH REGISTER			06/30/2007	13,561.32	13,561.21	(0.11)
4314	REACH IN FREEZER			10/01/2010	4,839.07	4,839.07	
4315	DISPOSAL / FAUCET			10/01/2010	12,863.39	12,863.39	
4368	PLATE WARMER			11/28/2011	6,817.00	6,817.00	
9990533	STEAMLINE	N/A		09/16/1991	5,007.52	5,007.52	
8430 - ENGINEERING					53,222.01	53,221.86	(0.15)
2529	CLUB CHAIR			03/26/2002	800.00	800.00	
3003	SECURITY CAMERA SYSTEM			07/21/2006	18,611.57	18,611.42	(0.15)
9990797	DRY ROTARY VACUUM PLANT		6921-9010-200	12/22/2000	7,314.93	7,314.93	
9990859	SECURITY CAMERA SYSTEM			09/14/2003	23,270.51	23,270.51	
9990868	SECURITY CAMERAS X3			08/11/2004	3,225.00	3,225.00	
8510 - FISCAL SERVICES					2,540.73	2,540.73	
2083	LAPTOP COMPUTER PENTIUM 150MHZ	734902Z585	CTX E2 BOOK	12/03/1997	2,540.73	2,540.73	
8530 - PATIENT FINANCIAL SERVICES					98,180.64	96,884.02	(1,296.62)
2545	DESK WITH RETURN		3265 DESK 3236RETURN	05/22/2002	408.98	408.98	
2569	MOBILE FILE SYSTEM			01/22/2002	7,404.78	6,108.40	(1,296.38)
2901	FILE SERVER-CLAIMS PROCESSOR	USE512A362	HP PROLIANT	03/25/2005	10,028.00	10,027.84	(0.16)
3004	CLAIMS ADMINISTRATOR SOFTWARE			08/25/2006	34,899.81	34,899.81	
4145	EC2000 BILLING SOFTWARE			10/01/2008	8,640.00	8,640.00	
4328	EC2000 CLAIMS ADMINISTRATOR			05/31/2011	28,183.07	28,182.99	(0.08)
9992566	EC2000 CLAIMS ADMINISTRATOR 8.0 UPGRADE			03/24/2003	8,616.00	8,616.00	
8660 - VOLUNTEERS					39,612.78	39,612.78	
9990310	COMMUNITY HEALTH LIBRARY REMODEL			09/18/1998	23,709.59	23,709.59	
9991965	SLATWALL PAMPHLET HOLDER		FW 345-80-40	03/06/1998	688.21	688.21	

EXHIBIT A

Row Labels	Description	Serial #	Model #	Purchase Date	Purchase Price	Accumulated Depreciation	.Gain/(Loss) on Disposal
9991991	COMMUNITY HEALTH LIBRARY MINOR FURNISHIN			06/16/1998	15,214.98	15,214.98	
8690 - HEALTH INFORMATION MANAGEMENT					311,209.41	310,475.71	(733.70)
1001	3x5 11 DRAWER			01/01/1965	275.00	275.00	
1544	MOBIL FILING SYSTEM			04/24/1989	9,210.24	9,210.24	
2544	DESK WITH RETURN		3265 DESK 3236RETURN	05/22/2002	408.98	408.98	
2551	FILE SYSTEM			08/29/2002	4,188.45	3,455.15	(733.30)
2951	HP LAPTOP COMPUTER	CNU53836TR		09/15/2005	1,047.00	1,046.90	(0.10)
3006	DICTAPHONE DICTATION SYSTEM	2VX54802TN	DL380 G4	09/30/2006	154,898.43	154,898.40	(0.03)
4146	HIM REMODEL			11/01/2008	110,498.69	110,498.42	(0.27)
4219	DICTAPHONE LICENSES			10/22/2009	18,150.48	18,150.48	
9992098	WORKSTATION			06/24/1999	2,685.68	2,685.68	
9992099	WORKSTATION			06/24/1999	2,685.68	2,685.68	
9992410	CUBICLES			02/25/2002	7,160.78	7,160.78	
8700 - MEDICAL STAFF					12,485.15	12,485.15	
2898	PHYSICIAN INFO MGR SYSTEM			03/15/2005	5,000.00	5,000.00	
9992165	VISIONSE PROVIDER CREDENTIALING SOFTWARE		VISION 2000	03/28/2000	7,485.15	7,485.15	
8710 - QAI					52,737.40	52,613.55	(123.85)
2625	METAL DESK WITH RETURN			01/01/2003	549.66	425.94	(123.72)
3072	INSIGHT QA SOFTWARE			12/31/2007	32,187.74	32,187.61	(0.13)
9992753	STUDY INSIGHT SOFTWARE			03/02/2004	10,000.00	10,000.00	
9992754	OCURENCE INSIGHT SOFTWARE			03/02/2004	10,000.00	10,000.00	
8740 - STAFF DEVELOPMENT NURSING					1,352.93	1,352.93	
1974	DISASTER SUPPLY ROLLING CABINET			06/24/1996	676.47	676.47	
1975	DISASTER SUPPLY ROLLING CABINET			06/24/1996	676.46	676.46	
8790 - CLINIC ADMINISTRATOR					1,039.00	1,038.97	(0.03)
2955	LAPTOP COMPUTER	CNU5442CXK		11/05/2005	1,039.00	1,038.97	(0.03)
9210 - RENTAL MEDIPLEX A					1,561.87	1,561.87	
2582	AUTOCLAVE		M9 ULTRA CLAVE	09/29/1999	1,010.69	1,010.69	
92575	TIME CLOCK USED	127411	3251	06/22/1999	551.18	551.18	
Grand Total					2,078,867.31	2,064,937.41	(13,929.90)

Kittitas Valley Healthcare
Statement of Revenue and Expense

Board of Commissioner
 2019 Budget

	2016 Actual	2017 Actual	2018 Nov Annualized.	2018 Budget	2019 Budget
SALARIES	35,108	37,995	25,119	41,421	28,715
PROFESSIONAL FEES	49,650	80,444	0	35,000	3,000
SUPPLIES	0	233	282	0	1,900
PURCHASED SERVICES	104	0	714	0	1,200
TRAVEL & EDUCATION	13,831	22,675	11,281	20,000	39,075
OTHER DIRECT	214	18,910	0	0	0
EXPENSES	98,907	160,256	37,396	96,421	73,890
OPERATING INCOME (LOSS)	(98,907)	(160,256)	(37,396)	(96,421)	(73,890)
NET INCOME (LOSS)	(98,907)	(160,256)	(37,396)	(96,421)	73,890



OPERATIONS REPORT

January 2019

PATIENT CARE OPERATIONS

- **MS/CCU:**

The unit specific competencies are complete and Jeff reported they will be implemented to the staff by the end of the month. He has been working with the staff to develop this process.

- **Family Birthing Place:**

Work continues on the "Blue Band Initiative", which is intended to recognize eclampsia in post-partum patients. This involves not only KVH, but community partners as well. The goal is to recognize affected patients and implement treatment timely to avoid untoward outcomes.

- **Emergency Department/Urgent Care:**

- The UCC celebrated year 1 at the new location on Main Street in Cle Elum. The staff and patients continue to appreciate the new space and have developed workflows to accommodate patient care. The average patient census continues to be 11-12 each day.
- The ED received some grant monies through the DOH specific for Stroke Care. Cody Stuab, RN ED and Anna Scarlett, RN Quality are working together to develop and improve quality measures related to Stroke Care.

Thank you, Vicky Machorro, Chief Nursing Officer

ANCILLARY SERVICES OPERATIONS

- **Home Health & Hospice:**

We will have a new PT joining us March, which will allow to eliminate the expense of a PT traveler. Business Office Manager Aggie Sprague has been on FMLA since the end of October and we are hopeful she is back to work by the end of January. I have been able to renegotiate the DME contract with Bellevue Healthcare, with a reduction of DME expense by 8%.

- **340 B Program**

We have signed a contract with Cle Elum Pharmacy to be a contract pharmacy with KVH under the 340B Program. We will be eligible to begin receiving funds from this pharmacy, along with Accredo Specialty Pharmacy and Express Scripts in April.

- **Rehab Services:**

Construction started January 17 on the 309 Annex for the OT/ST remodel. Construction should take 45-60 days. We are in the process of signing a lease with Hospice Friends for 302 E. 2nd Ave, the current OT/ST location. The staff are very appreciative of the Board approval of this project and have included a thank you card for you tonight. We've discovered an added benefit of this project is physician recruitment- Mitch has been working to recruit a physician who has an autistic child needing occupational therapy. He was able to share with this recruit our plans for building this program, which includes a pediatric children's gym and sensory room for children with autism or sensitivity to noise/light.

- **Diagnostic Services:**

- In anticipation of our transition to MDIG, we are continuing with weekly project calls. They are unlikely to have hired a radiologist for KVH by go live on April 22, but will be filling the position M-F with an onsite locum radiologist.
- The Laboratory continues with a strong financial performance despite the loss of CHCW and we anticipate this to continue into 2019.

- **Pharmacy:**

- On January 14 the pharmacy completed the transition to Amerisource Bergan as our supplier of pharmaceuticals. It has taken a tremendous amount of resources to make the conversion from McKesson, which was required by our GPO contract with Intelare. On January 19 we began filling medications for all Hospice patients in our retail pharmacy.
- The retail pharmacy is seeing an average of 50 prescription fills per day.

- **Cardiopulmonary:**

We have interviewed for a Full Time RT, hoping to be able to staff RT services 24/7. Due to staff shortages, Cardiopulmonary Director Jim Allen is working a great deal as a clinical respiratory therapist.

Thank you, Rhonda Holden, Chief Ancillary Officer

CLINIC OPERATIONS

- **ACO Kickoff:**

Mandee Olsen, April Grant and I have been in full swing preparation of our January 29th kickoff. Communication has been sent out to all primary care providers stating the importance of attendance to the kickoff. A note from the Caravan CMO, Dr. Anna Loengard to our providers, *"Evidence clearly supports the fact that ACO's with strong physician leadership outpace others in all performance areas. Please join your peers over breakfast for a brief informational session with Caravan Health to learn essential insights into how our upcoming ACO efforts will benefit your patients, your practice and you."*

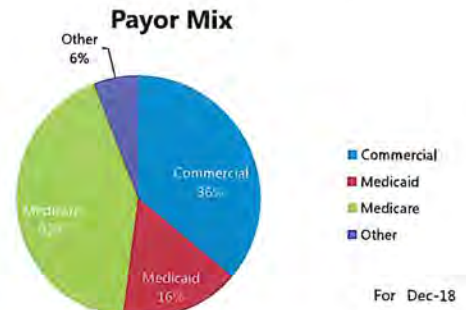
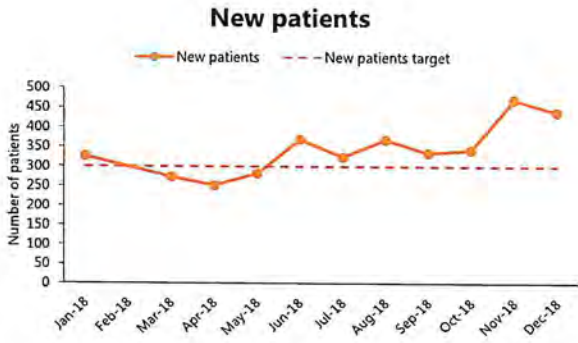
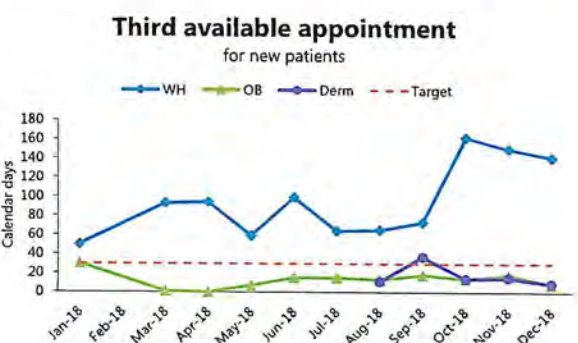
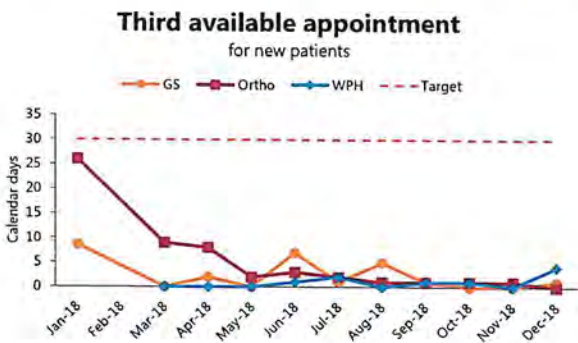
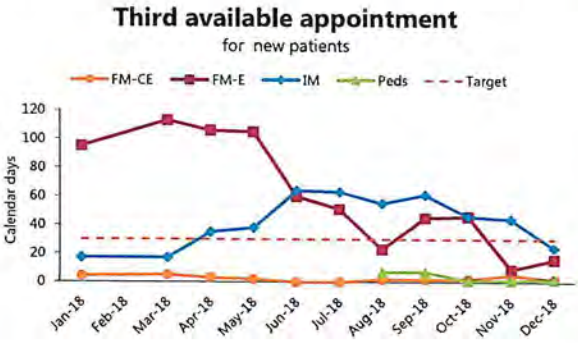
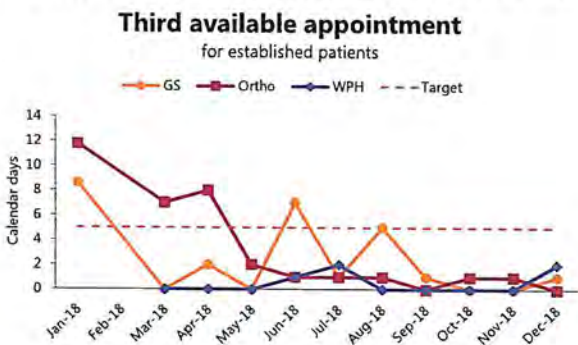
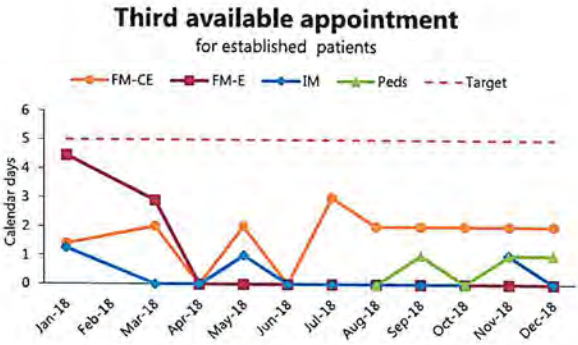
- **Cle Elum Incident:** Photos have been shown at previous board meeting (January 3rd) to show the damage that has happened at the Cle Elum clinic on January 2nd. The cause of this was determined to be 2 frozen sprinkler water pipes which burst overhead. Luckily, the fire alarm had triggered alerting everyone in the building of danger. Staff acted appropriately and swiftly to get our patients to the parking lot and called 911.

The impact of this damage has left 75% of the clinic unusable. We had 15 exam rooms and currently have 6 exam rooms. The water destroyed clinic storage areas, where we keep supplies and medications, provider office areas, nurse station, clinic manager office and a large portion of the front office.

Although, this all seems grim (and it is) the staff should be thanked for continually smiling through the noise, smells and cramped spaces.

Thank you, Carrie Barr, Chief of Clinic Operations

Clinic Operations Dashboard



External Outreach activities:

- 1st baby of the year (1/1)
- Hello FISH (1/17)

Internal Outreach activities:

- Urgent Care 1 year move anniversary (1/8)

Collaborations & Partnerships:

- Kittitas County Family, Career & Community Leaders of America – distribution of awareness materials for Shaken Baby Syndrome – done through Family Birthing Place through 2019
- Kittitas County Health Network – created a new link for job opportunities from the KVH website
- Assisting HD2 on the advertising for a new commissioner
- Recreation Sept-Dec 2018 booklet. (<https://ci.ellensburg.wa.us/DocumentCenter/View/2381/EPR-Quarterly-Program-Guide?bidId=#page=11>)

Stories/Letters to the Editor:

- Julie Petersen patient story – released January 4
- Behind the scenes at KVH blog – CEO released January 14

Other:

- Visual design research for MAC, Main Campus and other campus locations
- Radio spots regarding open access at our family medicine clinics
- Initiated the production of the 2019 Foundation Fund-a-Need video
- Creation of a new video ad for the Cinema highlighting Family Medicine
- Creation of patient materials for the Lactation Program

On the horizon:

- KVH newsletter
- Press releases Guardian of Excellence award (February)
- Round 2 of KVH Strategic Plan/core value graphics in the hospital
- KVH sponsorship of CWU Men's basketball game – January 26
- KVH sponsorship of CWU Women's basketball game – February 21
- 3rd Annual Provider Appreciation Dinner – March 27
- 2nd Evidence Based Medicine Workshop – March 28-30



American Hospital
Association®

Meeting Today's Challenges

Creating a Healthier Tomorrow

ANNUAL MEMBERSHIP MEETING

APRIL 7-10, 2019 ■ WASHINGTON, D.C.

REGISTER NOW AT WWW.AHA.ORG

Registration Deadlines

Early Bird: February 22
Mail: March 22
Online: April 5



Registration Information

Registration is available online or by mail. Visit www.aha.org for all forms and instructions. Registration questions? Call (847) 620-4474 (9 a.m. – 6 p.m. ET).

Registration Fees

Fee Includes: the Federal Forum Plenary Sessions, choice of Trustee Educational Sessions, Executive Insights, AHA Leadership Celebration, and AHA Recognition Luncheon.

- ▶ **\$1,050** AHA Member – **Early Bird: \$995**
- ▶ **\$500** State, Regional and Metropolitan Hospital Association Staff
- ▶ **\$750** Regional Policy Board, Specialty Committee Member, Section Council Member
- ▶ **\$1,250** AHA Associate Member
- ▶ **\$1,500** Non-AHA Member
- ▶ **\$150** for Spouse or Student
- ▶ **\$225** Sunday ACHE Educational Session – **Early Bird AHA Members: \$175**
Sunday's ACHE Educational Session must be added upon registration and requires an additional fee.

Visit www.aha.org for more information, including details on **ACHE education credits** and **travel discounts**.

Hotel Information

Marriott Marquis Washington, D.C.
901 Massachusetts Avenue, N.W.
Washington, DC 20001

Special rate for king or double: \$330

You must be registered for the AHA Annual Membership Meeting to reserve a room at the Marriott Marquis at the AHA rate. You will receive a meeting registration confirmation email with a link to the AHA-Marriott web page to book a room. Note: The AHA hotel block expires Thursday, March 14; meeting attendees can make one room reservation per registrant. Hotel questions? Call (202) 824-9200.





Dear Colleague:

The transformative changes hospitals and health systems are driving will be front and center at this year's Annual Membership Meeting, April 7-10, in Washington, D.C. Through dynamic sessions that promote thought leadership and innovation, networking opportunities that allow colleagues to learn from each other, and an updated meeting format that packs policy makers, elected officials and newsmakers into a productive schedule to maximize your time, this year's meeting epitomizes the work you all do so well – "Meeting Today's Challenges, Creating a Healthier Tomorrow."

Rick Pollack
President and CEO

Saturday, April 6

3:00 p.m. – 5:00 p.m. **Registration**

Sunday, April 7

7:00 a.m. – 5:00 p.m. **Registration**

8:00 a.m. – 9:00 a.m. **Liturgy of the Eucharist**

10:30 a.m. – 11:45 a.m. **Trustee Insights Session #1**

Optimizing the Board – CEO Relationship

Bill Menner, board chair, Unity Point Health-Grinnell Regional Medical Center, and Todd Linden, president, Linden Consulting and CEO Emeritus, Grinnell Regional Medical Center, share strategies for building strong board-CEO relations.

12:00 p.m. – 1:30 p.m. **AHAPAC Appreciation Luncheon**

Eligible AHAPAC members are invited to attend this appreciation luncheon featuring *Spamilton: An American Parody*, a musical lampoon of the hit Broadway show *Hamilton*. For more information on AHAPAC, contact Shari Dexter at (202) 626-2338.

1:30 p.m. – 2:00 p.m. **Welcoming First-time Attendees and New Members**

Get the most from your AHA membership, meet new colleagues and maximize your Annual Meeting experience through this special welcome.

1:45 p.m. – 3:15 p.m. **American College of Healthcare Executives (ACHE)**

Creating and Sustaining a Culture of Safety

Doug Salvador, M.D., chief quality officer for Baystate Health and chief medical officer, Baystate Medical Center, shares practical strategies to embed a culture of safety in your organization.

2:00 p.m. – 3:15 p.m. **Executive Insights Sessions**

Addressing Disruption through Innovation and Value

Leaders will share how their organizations are redesigning care delivery, introducing new products and services, or otherwise transforming to meet today's challenges and opportunities.

Ensuring the Future of Health Care in Rural America

Recent rural hospital closures underscore the need for policies to better support sustainable health care access. This session will describe the current landscape and explore ways to prepare for the future.



Brian Gragnolati

Frank Sesno

Judy Woodruff

Chuck Todd

2:00 p.m. – 3:15 p.m. Trustee Insights Session #2

Managing Disruption: A Roadmap for Health Care Governance

Be prepared for disruption that may come from anywhere. Michael W. Peregrine, partner, McDermott Will & Emery, discusses how the board can be an informed partner in identifying, responding to and leading change.

3:30 p.m. – 4:45 p.m. Executive Insights Sessions

Post-acute Care Innovations: New Approaches to Partnering with Hospitals

Post-acute services play an important role in the care continuum. Experts will highlight innovative partnerships that enhance the health of patients who require additional services following discharge from a hospital.

Diversity Roundtable

The principles of diversity, inclusion and equity of care are driving discussions on policy, affordability and equal access to care. Join this critical conversation as experts highlight best practices for reducing disparities and promoting equity.

6:00 p.m. – 7:30 p.m. AHA Leadership Celebration

A celebration of our field's outstanding leadership featuring brief remarks by 2019 AHA Board Chair Brian A. Gragnolati, president and CEO of Atlantic Health System.

Monday, April 8

6:30 a.m. – 4:00 p.m. Registration

7:00 a.m. – 8:15 a.m. Health Care Leadership Breakfast

Chuck Todd, moderator of NBC's "Meet the Press" and political director for NBC News, reviews how the 116th Congress is impacting politics and policy.

8:30 a.m. – 10:30 a.m. Federal Forum Opening Plenary

Rick Pollack, AHA president and CEO, outlines the AHA's agenda in these transformative times. Then Tom Nickels, AHA executive vice president of government relations and public policy, and Frank Sesno, former CNN Washington bureau chief, will analyze the key issues affecting hospitals on Capitol Hill and within the administration. We also will honor the 2019 AHA Distinguished Service Award winner.

10:45 a.m. – 12:15 p.m. Executive Insights Sessions

Reining in Unsustainable Drug Prices

On the heels of a new study supported by AHA on the impact of drug prices on hospitals, this program will consider potential legislative and regulatory actions aimed at curbing unsustainable drug pricing increases.

Hospital Field Realignment: Where Hospitals and the FTC Diverge

The session allows hospital leaders and a former Federal Trade Commission official to discuss how their views of the potential benefits of hospital transactions diverge and how the two might better communicate their perspectives to one another.

Achieving Price Transparency

Public demand for information on the cost of care continues to grow. This session explores efforts to improve patient access to price information, minimize surprise billing and encourage patient-friendly billing.

12:30 p.m. – 2:00 p.m. AHA Recognition Luncheon

AHA 2019 Chair Brian Gragnolati and Judy Woodruff, anchor and managing editor of the PBS "NewsHour," will honor the recipients of the AHA's 2019 leadership awards.



Robert Costa

Jon Meacham

Colin Powell

Katty Kay

- 12:30 p.m. – 2:00 p.m. Government Relations Officers Network Luncheon** ☒
Join Robert Costa, national political reporter at *The Washington Post* and the moderator of PBS's "Washington Week," as he shares his insights.
- 2:30 p.m. – 4:00 p.m. Federal Forum Plenary**
Presidential historian and Pulitzer Prize-winner Jon Meacham brings historical context to issues and events impacting our lives. We'll also honor the 2018 AHAPAC award winners.
- 4:00 p.m. – 5:00 p.m. Reception for AHAPAC's Top Contributors** ☒
For more information on this invitation-only event, please contact Shari Dexter at (202) 626-2338.
- 4:00 p.m. – 5:00 p.m. Associate Member/Sponsor Reception**
Associate members and annual meeting sponsors are invited to this special gathering.
- 4:00 p.m. – 5:00 p.m. Trustee Reception**
Connect with fellow trustees in a relaxed and informal setting.

Tuesday, April 9

- 6:30 a.m. – 9:00 a.m. Registration**
- 7:00 a.m. – 8:15 a.m. ACHE Breakfast Meeting** ☒
Enjoy coffee and conversation along with perspectives on leadership from ACHE Chair Heather J. Rohan, FACHE, president of HCA TriStar Division.
- 7:00 a.m. – 8:15 a.m. Trustee Leadership Breakfast: National Political Update** ☒
BBC "World News America" anchor Katty Kay shares her political observations for 2019.
- 8:30 a.m. – 10:30 a.m. Federal Forum Closing Plenary**
Former Secretary of State and retired four-star General Colin Powell joins us for this closing session. We will also honor the recipients of the AHA's Federal Awards and the Foster G. McGaw Prize.
- 11:30 a.m. – 1:00 p.m. The Foster G. McGaw Prize Luncheon** ☒
This luncheon, hosted by The Baxter International Foundation, honors the 2018 Foster G. McGaw Prize winner and finalists. The award is jointly sponsored by The Baxter International Foundation, AHA and Health Research & Educational Trust.
- 12:00 p.m. – 5:00 p.m. State Caucuses**

Wednesday, April 10

- 9:00 a.m. – 5:00 p.m. State Delegation Capitol Hill Visits**
Please contact your state hospital association for Capitol Hill visit details.

AHA Thanks Its Annual Meeting Underwriters:

(as of December 17, 2018)



- Attendance Key:**
- ☒ Tickets for this event can be purchased when registering.
 - ☒ This is included in your registration fee; please indicate whether you will attend when registering.
 - ☒ By invitation only.

RESOLUTION NO. 19-01

A RESOLUTION of the Commission of Public Hospital District No. 1, Kittitas County, Washington (the "District"), approving the terms of an amended and restated interlocal agreement; approving the terms of the termination of an interlocal agreement; and authorizing and directing the superintendent of the District to enter into those agreements and carry out their terms.

WHEREAS, Chapter 70.44.003 RCW authorizes public hospital districts to provide "hospital services and other health care services for the residents of such districts and other persons"; and

WHEREAS, Chapter 70.44.007(2) defines "other health care services" to include "nursing home, extended care, long-term care, outpatient, rehabilitative, health maintenance and ambulance services and such other services as are appropriate to the health needs of the population served"; and

WHEREAS, most of the public hospital districts in the State of Washington are located in a rural area; and

WHEREAS, the Washington state legislature has determined that maintaining the viability of health care service delivery in rural areas is a primary goal of state health policy and that it is critical to the survival of Washington's rural hospitals that cooperative and collaborative arrangements among rural public hospital districts be pursued; and

WHEREAS, the Public Hospital District statute, Chapter 70.44 RCW, and the Interlocal Cooperation Act, Chapter 39.34 RCW, expressly authorize rural public hospital districts to enter into joint agreements and contracts for health care service delivery and payment with public and private entities; and

WHEREAS, the District has entered into Washington Rural Health Collaborative Interlocal Agreement dated June 13, 2018 (the "WRHC Interlocal"); and

WHEREAS, the District has entered into the Second Amended and Restated Interlocal Agreement dated June 11, 2013 (the "PHD Interlocal");

WHEREAS, the Commission has determined that it is in the District's best interest and in the best interest of the District's residents and other persons served by the District to amend and restate the WRHC Interlocal Agreement pursuant to the terms of a First Amended and Restated Washington Rural Health Collaborative Interlocal Agreement (the "Amended WRHC Interlocal Agreement"), in the form attached hereto as Exhibit A, and to terminate the PHD Interlocal Agreement pursuant to the terms of the Termination of Second Amended and Restated Interlocal Agreement, in the form attached hereto as Exhibit B (the "PHD Interlocal Termination Agreement"); NOW, THEREFORE,

BE IT RESOLVED BY the Commission of Public Hospital District No. 1, Kittitas County, Washington, that the Superintendent of the District, or his or her designee, be authorized and directed to enter into the Amended WRHC Interlocal Agreement and the PHD Interlocal Termination Agreement and to carry out the terms and conditions of those agreements.

ADOPTED and APPROVED by the Commission of Public Hospital District No. 1, Kittitas County, Washington, at an open public meeting thereof held in compliance with the requirements of the Open Public Meetings Act this ____ day of _____, 2019, the following commissioners being present and voting in favor of this resolution.

Matt Altman, President and Commissioner

Erica Libenow, Secretary and Commissioner

Bob Davis, Vice President and Commissioner

Liahna Armstrong, Commissioner

Roy Savoian, Commissioner

KITTITAS VALLEY HEALTHCARE

RESOLUTION NO. 19-02

Designation of Treasurer of the District

A RESOLUTION of the Commission of Public Hospital District No. 1, Kittitas County, Washington, designating Scott Olander as Treasurer of the District, specifying the terms of the necessary surety bond and providing for payment by the District of the premium on such bond.

WHEREAS, Elizabeth Allgood has been serving as Treasurer of the District, and will be resigning from her position; and

WHEREAS, pursuant to RCW 70.44.171 the Board of Commissioners may designate a person having experience in financial and fiscal matters as Treasurer.

NOW THEREFORE BE IT RESOLVED BY THE COMMISSION OF PUBLIC HOSPITAL DISTRICT NO. 1, KITTITAS COUNTY, WASHINGTON, as follows:

Section 1. Scott Olander, who is found to possess the necessary experience in financial and fiscal matters, is designated as Treasurer of the District to perform under the direction of the Chief Executive Officer the duties set forth in the District Bylaws and Hospital District statutes with respect to all funds of the Hospital District. This designation and appointment of Scott Olander shall be effective January 24, 2019, or at such later date when he has obtained an adequate surety bond with a surety company authorized to do business in the State of Washington.

Section 2. The surety bond referred to in Section 1, assuring that the Treasurer shall faithfully perform his duties, shall be deemed adequate by the Commission to protect the Hospital District if it is payable to the Hospital District in the sum of at least \$250,000. The premium on such bond shall be paid by the District as provided by RCW 70.33.171.

ADOPTED AND APPROVED by the Commission of Public Hospital District No. 1, Kittitas County, Washington, at an open public meeting thereof this 24th day of January, 2019.

Matthew Altman, President

Erica Libenow, Secretary

Bob Davis, Vice-President

Liahna Armstrong, Commissioner

Roy Savoian, Commissioner

Kittitas Valley Healthcare Board of Commissioners Planning Calendar 2019

	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC
Regular Meeting	24 5pm	28 5pm	28 5pm	25 5pm	23 5pm	27 5pm	25 5pm	22 5pm	26 5pm	24 5pm	12/5 5pm	1/2 5pm
Standing Items	Strategic Plan Refresh	Update Board Ed/Dev Plan	Compliance Plan and Policies		Acceptance of Financial Audit			Approve Budget Assumptions (Operating & Capital)	Board Self-Evaluation	Plan Board Retreat Budget Hearing Annual CEO Evaluation	Approve 2020 Operating and Capital Budgets Approve 2020 Board Committees & 2020 Board Calendar	Update 2019 Operating Budget Election of 2020 Officers 2020 QAPI Approval
Presentation Subject to Change	Business Plan Update	Workplace Violence		Business Plan Update Access Strategy Update Community Benefits & Relations	Financial Audit & Cost Report DZA		Business Plan Update			Rural Advocacy & Federal Policy Update Business Plan Update		
EDUCATION AND CONFERENCES		AHA Rural Health Care Leadership Conference Phoenix, AZ 2/3-2/6 NRHA Rural Health Policy Institute Washington, D.C 2/5-2/7		IHI Annual Summit San Francisco CA 4/11-4/13 AHA Annual Meeting WA DC 4/7-4/10		WSHA Rural Conference Chelan 6/23-6/26	AHA Leadership Summit San Diego, CA 7/25-7/27			WSHA Annual Meeting Renton 10/9-10/10		
			Board Retreat with Finance			Board Retreat						

	JAN	FEB	MAR	APR	MAY	JUNE	JULY	AUG	SEPT	OCT	NOV	DEC
Events			Provider Appreciation Dinner 3/27 EBM Workshop 3/29-3/30	Foundation Gala 4/27/19	Hospital Week & Meal Service 5/12-5/18			KVH Rodeo BBQ 8/21	TETWP Rodeo Event 9/1			
Board Finance	22 7:30am	26 7:30am	26 7:30am	23 7:30am	21 7:30am	25 7:30am	23 7:30am	20 7:30am	24 7:30am	22 7:30am	12/3 7:30am	31 7:30am
MEC	9 5:15pm	13 5:15pm	13 5:15pm	10 5:15pm	8 5:15pm	12 5:15pm	10 5:15pm	14 5:15pm	11 5:15pm	9 5:15pm	13 5:15pm	11 5:15pm
QI Council		18 3:00pm		15 3:00pm		17 3:00pm		19 3:00pm		21 3:00pm		16 3:00pm
Foundation Board	22 5:30pm		26 5:30pm		28 5:30pm		23 5:30pm		24 5:30pm		19 5:30pm	
Compliance	10 10am	14 10am	14 10am	11 10am	9 10am	13 10am	11 10am	8 10am	12 10am	10 10am	14 10am	12 10am
Strategic Planning	TBD											
Joint Districts						June Mtg will be scheduled						
HD #2	21 6:30pm	18 6:30pm	18 6:30pm	15 6:30pm	20 6:30pm	17 6:30pm	15 6:30pm	19 6:30pm	16 6:30pm	21 6:30pm	18 6:30pm	16 6:30pm

Emerging Topics:

WRHC Initiatives
 Kittitas County Health Department
 WRHA
 ACO
 WSHA/AWPHD